HCCPS Board of Trustees Meeting Agenda September 14th, 2022 6:30 PM

HCCPS, 1 Industrial Pkwy, Easthampton, MA 01027

Also: Join Zoom Meeting

Join Zoom Meeting

https://us02web.zoom.us/j/81207825746?pwd=bFdjZGlrbFlzdDFhY1p5MzhqYUR4QT09

Meeting ID: 812 0782 5746 Passcode: yeU8zJ

The Hilltown Cooperative Charter Public School was founded in 1995 as a Massachusetts Public Charter School. Our mission is:

- To engage students in a school that uses experiential, hands-on activities, the arts, and interdisciplinary studies to foster critical thinking skills and a joy of learning.
- To sustain a cooperative, intimate community of students, staff, families and local community members, which guides and supports the school and its educational program.
- To cultivate children's individual voices and a shared respect for each other, our community, and the world around us.

Facilitator: Kathleen Szegda

6:30 Welcoming (read mission statement): (5 min)

Announcements, appreciations, acknowledgements

Agenda Check: Appoint timekeeper, list keeper

Thank You Note Check BOT Visibility this month

Approve minutes from previous BOT meeting

- **6:35** Public Comment period: (5 min)
- **6:40** Start of Year Update: (Update) Kate and Laura (10 min)
- **6:50** Annual Report: (Update) Kate (10 min)
- 7:00 New Board of Trustee Member: (Discussion + Decision) Sara (10 min)

- 7:10 Justice Equity Diversity Inclusion (JEDI): (Update + Discussion) JEDI Team (20 min)
 7:30 Long Range Plan: (Discussion) Dan (20 min)
 7:50 Lunch program: (Update & Discussion) Kate (15 min)
 8:05 Q4 Financials: (Update) Kate (5 min)
 8:10 Domain Council Meeting Frequency: (Discussion and Decision) Domain Council (10 min)
 8:20 BoT Retreat: (Update) (5 min)
 8:25 Committee Reports -- Questions Only (5 min)
 8:30 New Business (5 min)
- 8:35 Meeting Wrap-up/Snacks + Drinks/Newsletter Blurb/Minutes Finalization (5 min)
- 8:40 Review Action Items in this meeting's minutes (5 min)

Executive session pursuant to M.G.L. c. 30A, s. 21(a)(3) to discuss strategy with respect to litigation if an open meeting may have a detrimental effect on the litigating position of the public body and the chair so declares.

Adjournment

Hilltown Cooperative Charter Public School

Board of Trustees Meeting Minutes-Wednesday, July 13th, 2022, 6:30 pm

Location: HCCPS and Zoom

Present: In-person: Kate Saccento, Chris Korczak, Kathleen Hulton, Matt Dube, Sara Schieffelin,

Rich Senecal, Tala Elia, Andrew Rosehill-Coate

By Zoom: Emily Boddy (joined at 7pm), Dan Klatz, Rashida Krigger

Regrets: Kathleen Szegda, Kate Ewell

Guests: In-person: none

By Zoom: Gina Wyman, Rebecca Belcher-Timme (joined at 7pm)

Facilitator: Tala
Notetaker: Sara
List keeper: Chris
Timekeeper: Rich

Mission statement read by: Kate S.

| Торіс | Discussion | Action (if necessary) |
|---|--|---|
| Announcements, appreciations, acknowledgments | Kate appreciated Rebecca and Gina for their work as teacher leaders. Sara welcomed Andrew to the BOT. Sara thanked Emily for her support in clerk duties over the past year. | |
| Any Thank You Notes Needed? | None noted | |
| BOT Visibility This Month? | None noted | |
| Minutes | No changes noted. | Sara motioned to approve the June 8th meeting minutes; Rich seconded; the Board approved the June 8th meeting minutes by consensus. Matt motioned to approve the June 15th meeting minutes; Sara seconded; the Board approved the June 15th meeting minutes by |

| | | consensus. |
|--|---|---|
| Public Comment | None | |
| Health + Safety Update: (Update) H+S Team | No update from H and S. | |
| Justice Equity Diversity Inclusion (JEDI): (Update + Discussion) JEDI Team | Kathleen shared that she and Rashida are working on the JEDI portion of the LRP. Rashida presented an activity about perfectionism related to dominant structure (see slides and definitions in packet). Conversation about the definition of perfectionism, and how it shows up in individuals and organizations. Conversation about the difference between perfectionism and excellence. | |
| Retiring Bot Meeting Health + Safety Updates: (Discussion + Decision) Tala/Matt | Tala shared a proposal to retire H and S up-dates from the BOT meeting due to COVID changing less rapidly than previously. Kate noted we were advised by the state to have less standing agenda items that are vague, and this agenda item would be consider under that category. Question about why the state made this recommendation—Kate explained that more specific agenda items help communicate to the public and BOT members what is going to be discussed at a meeting. Question asked about if the H and S team would continue to meet regularly next year. Tala and Kate answered that hasn't been determined yet, though moving forward it would likely meet on an ad hoc basis. | Emily motioned to retire the regular H and S standing agenda updates; Chris seconded; the motion was approved by consensus. |
| Staff Vaccination Policy: (Decision) H+S | Kate S. read policy (see text in packet) regarding voiding of current staff vaccination policy. Tala reminded the team that the initial policy was passed by the BOT so any amendment or change would have to be approved by the BOT. Suggestion was made that language be included in the new policy that things could change in the future. Question about if Hilltown requires other vaccinations for staff. Answer that it is not a requirement in the state of MA. Questions about if existing staff all adhered to the initial policy to get a primary series of vaccines. Answer—yes, all staff complied. | Matt motioned to approve the proposal to void staff vaccination policy with amendment to include language that BOT has the right to review and change this policy; Chris seconded; policy with amendment was approved by consensus. |

| FY 22 Surplus: (Update + Decision) Kate (10 min) | Kate shared that at the current look at FY22 budget we have an approximately surplus of 100K after depreciation, which is larger than last year. Kate asked for the BOT to provide feedback regarding what to do with the surplus. Ideas: bonus for staff; if we don't do anything it goes into our account; we need a new play structure in a few years. Reminder that last year we awarded \$2000 bonuses per regular employee with an FTE of .5 or greater with at least a half school year of employment (93 days), prorated by FTE and prorated for days of service. Comment that smaller bonuses might make sense since we need to pay principal on the building. Question about how bonuses were received by staff last year. Kate reported there positive feedback. Rashida agreed that she appreciated the bonus, and that others she spoke to did as well. Reminder that it is not something that staff should expect, as we do not always have a surplus or may need to use a future surplus for others things Question about things that were put off due to supply chain issues and if we expect to pay that this year? Kate replied it was mostly for landscaping and technology. Comments by many BOT members that we should give as much to staff as we can given the difficulty of the year and inflation. Idea to decide what we need to keep then divide the rest up for teachers. Question about what our current interest rate is—in the low 2%. Comment that we should give the bonuses now, rather than paying off the principle, given economic circumstances and impact it would have on staff. Reminder that we have \$400,000 in reserves—comment that this can be used for principal, in which case all the surplus should be used to pay staff bonuses | Matt motioned to approve the proposal that the FY22 surplus be used to give bonus of \$2,000 per regular employee with an FTE of .5 or greater with at least a half school year of employment (93 days), prorated by FTE and prorated for days of service; Chris seconded; the proposal was approved by consensus. Bonuses will be given. |
|--|--|--|
| Committee Roles: (Update) GABS (10 min) | Sara shared BOT roles for next year (see list in packet). Question about if non-BOT members are included on the list. Edit made to include Kate, Rashida and Laura on LRP committee. | |

| BOT Retreat: (Discussion) | Discussion about BOT retreat and if we should wait until the fall in order to include Laura, who does not start until Aug. 22nd Comment that we should discuss the content of the meeting before deciding on the date as that might help us determine when to hold the retreat. Comment that it might be good to have the retreat be one of the first things Laura does in order to get to know the BOT. Kate noted that Laura's first two weeks are very full, so it would be better to wait. Comment that August is difficult to gather due to vacations. Reminder about what we discussed at last year's retreat: LRP, JEDI, and learnings from previous year. Suggestion that we could do a social event instead of or in addition to the retreat. Discussed some ideas for what should be on the retreat agenda? Setting intentions/goals for the BOT? Kathleen H. noted she and Emily were asked to make a survey about people's experience of being on the BOT and this might be a good agenda item Proposal to have a welcome gathering for Laura | Tala will send out doodle-poll to determine dates for social gathering and BOT retreat. |
|----------------------------------|---|--|
| BOT Bylaws: (Discussion) Kate | followed by a BOT retreat with agenda TBD. Kate shared that based on feedback from the state we need to change language in by-laws from "administrators" to actual titles of roles in a few places. | Chris motioned to approve the change in language in by-laws from "administrators" to actual titles of roles; Matt seconded; the motion was approved by consensus. Kate will make the change to the by-laws and will share new document with GABS, will update in the BOT book and will submit the amendment to the state. |

| Updating Bullying Policy: (Update + Decision) Kate | Kate shared an update to bullying policy that was recommended by state (see text in packet). Kate made a proposal that Laura, as Director of Teaching and Learning, form a committee to review and revise the policy. | Matt motioned to pass the proposal as submitted; Rich seconded; the proposal was approved by consensus. Kate will update the bullying policy per recommendation of the state. Laura will form a committee to review and revise the policy. |
|--|---|--|
| Committee Reports Questions Only | None | |
| New Business | None noted | |
| Meeting Wrap-Up/ Evaluation | Next Meetings: Wednesday, Aug. 10th, 2022 at 6:30 p.m. in-person and on Zoom Facilitator: Kathleen S Snacks: Tala Drinks: Chris Newsletter blurb: Matt | |
| Review Action Items | Reviewed action items. | |
| Adjournment | Meeting adjourned at 8:12 p.m. | Sara motioned to adjourn; Kathleen H. seconded; the meeting was adjourned. |

Tentative Agenda Topic for the Aug. 10th Board Meeting:

Hi Kathleen:

We are wondering how (and how soon) we could get on the agenda of an HCCPS board meeting to consider amending the current policy regarding changing grade placement. As you may know, the current policy is very rigid, and we'd like it to allow administrators some discretion to consider exceptions (i.e., deviating from the policy) in particular circumstances, such as allowing someone with identity issues, or who repeats kindergarten to move up, if space is available. Perhaps they could notify the board in such cases, instead of seeking board approval or needing to change the policy, which is what they told us.

The fact that public policy dictates that the best interests of a child must always prevail is something I've learned through my 25+ years practicing family law. What that means in practice is that when it comes to children even legally binding agreements are *always* modifiable. The idea that Hilltown has a rule that does not allow for this kind of flexibility does not make sense.

While the board does not make decisions in individual cases, our hope is that you will consider giving more discretion to the administrators as to this (and other) policies and decisions, and continue to involve the teachers who know the children best to help them make their decision.

We understand that it would be useful to have some guidelines as to when it would be appropriate to deviate from the policy. We cannot foresee every circumstance that may arise, but a child's core sense of identity being challenged is one suggested trigger for increased flexibility around the rules. The rules must be flexible so that they can be responsive to the child and serve their social and emotional needs.

Our son Zac was born in July 2011. He would be in 6th grade now, but due to a speech-articulation delay, we opted for Zac to enter kindergarten at Hilltown as a six-year-old after completing kindergarten at another school. He has spent all of his years at Hilltown feeling like he was in the wrong cohort, but as parents we thought it was in his best interest to remain in his group, as the oldest child.

For the last few months it has been increasingly difficult for him to deal with the fact that his peers, the children with whom he most identifies, have moved to the sixth grade, while he remains in the fifth grade, where he does not feel that he belongs. Keeping him in a class where most of the children are 1-2 years younger than him is causing him to have a crisis of identity.

After years of resisting his expressions of disappointment, displacement, and frustration, we now realize how profound his identity is being impacted by our decision to keep him back a year. Outside of school (e.g., at soccer, Hebrew school, fencing, etc.) he is grouped with sixth graders and he feels that he is constantly having to explain his disability, which resulted in his being in fifth grade. He feels lonely, sad, isolated and like he does not belong where he is now. He feels like he IS a sixth grader, trapped in fifth grade. He is very clear and articulate about this issue. He has reminded us that at Hilltown, children's voices are supposed to matter, but he doesn't feel that it is happening in his case. If a child's own sense of identity is on the line, we think the school should be responsive in a way that uplifts and supports their sense of self and emotional well-being.

We believe that if the policy were a bit more flexible, the school could be more responsive to children like Zac, and meet them where they are. Moving Zac to sixth grade at the start of the school year would definitely be in his best interests, both in terms of academics and social-emotional health. Under the current policy, Kate and Laura cannot allow him to change his class until next year, 12 months from now. Further, we have been told that there are no available slots in the sixth grade, and that the class size limit could not be deviated from without board permission.

In Zac's case, if he is found to be eligible to move up a year, the current policies would result in his skipping sixth grade instead of fifth, which we think is a mistake. We want to think there may be some option to avoid this outcome. Zac loves Hilltown and we have been part of the Hilltown family for eleven years. We believe that ours may not be the only situation whereby some flexibility or discretion may be warranted, and if that necessitates a change in this policy, we think it could benefit other families in the future. We are hopeful that we can have some meaningful conversation that can create a simple change that could better serve children's needs.

With kind regards,

Gabrielle Hartley

HILLTOWN COOPERATIVE CHARTER PUBLIC SCHOOL

ANNUAL REPORT

2021-2022

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| Conditions (none) | |
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Introduction to the School

| Name of School: Hilltown C | Cooperative Charter Public | c School | | |
|---|---|--|--|--|
| Type of Charter | Commonwealth | Location of School (Municipality) | Easthampton | |
| Regional or Non-Regional | Regional | Chartered Districts in Region | Amherst-Pelham, Belchertown, Central Berkshire Regional, Easthampton, Erving, Frontier Regional, Gateway Regional, Gil Montague Regional, Granby, Greenfield, Hadley, Hampshire Regional, Hatfield, Hawlemont Regional, Leverett, Mohawk Regional, New Salem, Wendell, Northampton, Orange (Mahar Regional), Pioneer Valley Regional, South Hadley, Ware | |
| Year Opened | 1995 | Years the Charter was Renewed | 2000, 2005, 2010, 2015, 2020 | |
| Maximum Enrollment | 218 | Enrollment as of 7/28/2022 | 218 | |
| Chartered Grade Span | K-8 | Current Grade Span | K-8 | |
| Number of Instructional Days per School Year (as stated in the charter) | 180 | Students on Waitlist for 22-23 as of 7/28/2022 | 191 on waitlist (plus 35 applications received after initial lottery) | |
| School Hours | 8:15-3 Mon-Fri; Grades K-5 dismiss at 12:30 every Wed | Age of School as of 2021-2022 School Year | 27 years | |

Mission Statement

- To engage students in a school which uses experiential, hands-on activities, the arts, and interdisciplinary studies, to foster critical thinking skills and a joy of learning
- To sustain a cooperative intimate community of students, staff, families, and local community members which guides and supports the school and its education program
- To cultivate children's individual voices and a shared respect for each other, our community, and the world around us

Letter from the President of the Board of Trustees



Greetings from the Hilltown Board of Trustees,

We are proud to report that our community continued to thrive during the pandemic, thanks to the incredible care and dedication of our administrators, staff, and caregivers.

A few items of note:

- We were able to safely keep our school open to students and staff for the entire school year with full in-person capacity, with no shutdowns for staff or students due to COVID-19
- We made permanent our provisional Justice Equity Diversity Inclusion (JEDI) Committee to continue to address issues and ensure JEDI work is included in all Board and subcommittee work
- We began our next Long Range Planning process with a committee of dedicated Board members, staff, and caregivers
- We finished the fiscal year with a positive operating budget in a difficult pandemic year

We also identified and hired a new Director of Teaching and Learning, Laura Davis, and are excited to work with her this school year.

Since the beginning of the pandemic the Board has been committed to sustaining the school's mission, commitment to community, and fiscal health. We will continue to work with the school staff and community to ensure we are more than ready for the challenges that lie ahead.

Respectfully submitted,

Matt Dube
President, Board of Trustees
Hilltown Cooperative Charter Public School

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Faithfulness to Charter

Mission and Key Design Elements

1. Hilltown Cooperative Charter Public School (HCCPS) has created and sustained an interconnected community of children and adults with a high degree of family involvement:

We were unable to collect usable data from our annual parent survey this year, due to a technical problem with the survey, but in past surveys, parents have affirmed their belief that a strong connection exists. We continue to offer regular opportunities for volunteering both in the classroom and for school-wide events, large and small. The week is structured so that all students have multiple cross-age experiences to ensure their familiarity with students and staff throughout the school.

HCCPS employs diverse strategies to cultivate strong family involvement and connections to the school. One of the school leaders, our Director of Community and Family Engagement, is charged with involving parents in different aspects of the school. Monthly family events are included in the yearly schedule. A weekly e-newsletter ensures that parents have access to all pertinent information.

2. Students at HCCPS learn through a hands-on, experiential, interdisciplinary approach to learning with an emphasis on the arts:

The organization of staff time is designed to ensure that teachers in the arts and classroom teachers have regular weekly meeting time for planning integrated projects. Furthermore, school schedules prioritize children's weekly contact with art and music teachers throughout the year. Each year, every classroom participates in several multidisciplinary units, incorporating art, music, theater and hands-on projects. Our website includes archives of integrated projects done throughout the years.

3. Students at Hilltown develop strong foundational skills:

We assess the development of students' foundational skills by using universal screenings, tests of basic skills (SAT10), MCAS, and internal assessments. On multiple assessments, our students' foundational skills are consistently above average.

4. Hilltown uses a consensus based governance structure:

During orientation, all Board members are trained in the consensus process which is used by the Board throughout the year. The faculty, while not bound by a formal consensus process, does honor its spirit by valuing open discussion and including all opinions.

5. Hilltown successfully cultivates children's curiosity, critical thinking, and individual voice:

All students have regular opportunities to share their work and perform in front of the entire school at our weekly All School gatherings. Morning meetings are a place for students to build community and problem solve together. In each unit of study, students have opportunities to hone critical thinking skills and develop their individual voices through persuasive writing and engaging in respectful discourse by listening to each other, and making and supporting evidence based claims. Eighth graders prepare culminating projects based on a passion or interest of their choosing and present them for the entire school community.

Amendments to the Charter

| Date Submitted | Amendment Requested | Pending or Approved? | |
|----------------|---------------------|----------------------|--|
| NA | None in 2021-22 | NA | |

Access and Equity: Discipline Data

The most recent, publicly available student discipline data for Hilltown can be found in our 2020-2021 DESE district profile:

https://profiles.doe.mass.edu/ssdr/default.aspx?orgcode=04500105&orgtypecode=6&=04500105&

| 2020-2021 Student Discipline | | | | | |
|-------------------------------------|--------------------------------|-------------------------|-------------------------------------|--|---------------------------------|
| Student Group | Total Number of Students | Students Disciplined | Percent In- School Suspension | Percent Out of-School Suspension | Percent Emergency Removal |
| All Students | 218 | 0 | 0 | 0 | 0 |
| English Learner | 0 | 0 | 0 | 0 | 0 |
| Economically Disadvantaged | 40 | 0 | 0 | 0 | 0 |
| Students with Disabilities | 36 | 0 | 0 | 0 | 0 |
| High Needs | 63 | 0 | 0 | 0 | 0 |
| Female | 106 | 0 | 0 | 0 | 0 |
| Male | 111 | 0 | 0 | 0 | 0 |
| American Indian or Alaska Native | 0 | 0 | 0 | 0 | 0 |
| Asian | 6 | 0 | 0 | 0 | 0 |
| African American/Black | 2 | 0 | 0 | 0 | 0 |
| Hispanic/Latino | 7 | 0 | 0 | 0 | 0 |
| Multi-race, Non-Hispanic/Latino | 29 | 0 | 0 | 0 | 0 |
| Native Hawaiian or Pacific Islander | 0 | 0 | 0 | 0 | 0 |
| White | 174 | 0 | 0 | 0 | 0 |

Hilltown does not need to reduce the use of in- and out-of-school suspension rates at this time. Our rates are historically very low; during the pandemic and hybrid learning, we had no discipline incidents that rose to the level of in- or out-of-school suspension or emergency removal.

We keep track of students who are referred to a Director for behavioral reasons and review that information in order to self-investigate our cultural practices. We use a "thinking sheet" with younger students to process and solve significant problems. We use a set of restorative questions to process, solve and facilitate repairs with older students. We lean toward logical consequences whenever possible (for example, if a student destroyed property, the student would help take care of the property as part of the repair). When necessary, a team meeting between a parent, teacher, student and administrator may be held to review the Community Compact and identify where a new plan or more support is needed.

Hilltown teaches skills such as self-regulation and conflict resolution for all grades. We use the Zones of Regulation curriculum, the Social Explorers program in the younger grades, and mindfulness practices in grades K-8. Students are allowed to take breaks and seek a supportive adult (teacher, teaching assistant, nurse, adjustment counselor, or administrator) in order to de-escalate. We did not have a reason to suspend a student during the 2021-22 school year.

Dissemination Efforts

The table below shows evidence of how Hilltown shared innovative models for replication and best practices to other public schools our local districts during the 2021-2022 school year.

| Best Practice Shared | Vehicle for Dissemination | Who at Hilltown was involved in dissemination efforts? | With whom did the school disseminate its best practices? | Result of dissemination |
|---|--|--|---|---|
| Critical Exploration of Local History Resources | Material Development | Grades 2-5 | The David Ruggles Center in Florence MA | Our second and third grade classes collaborated with the David Ruggles Center on a study of "Local Heroes of the Underground Railroad". We developed a scavenger hunt to identify artifacts at the David Ruggles Center and around Florence center which led us to places like Sojourner Truth's home and The Hill Institute, named for Samuel Hill. The scavenger hunt and other resources we shared with the Ruggles Center will be available for future elementary visitors. Volunteers at the David Ruggles center acted as docents and led our walking tour using our developed materials. |
| Integration | Recorded discussion | All Teachers | Discussion was recorded and posted on the school website | Visitors to our website can access student work and information about our integration model. They can see specific integration projects across grade levels, and how these projects deepen content area learning in developmentally appropriate ways for each grade. There is evidence of collaboration between art, theater and classroom teachers in these projects. |
| Mixed age classrooms | Fellowship for Intern, Student Teacher | K/1 classroom | Westfield State University, Elms College, UMass | Our intern and student teachers created and implemented lesson plans to meet the needs of mixed age classrooms and shared and reflected on their experiences in their college coursework. |
| | Due to the pander | mic, we did not eng | gage in as many disse | emination efforts as usual. |

Academic Program Success

Student Performance

The most recent (2020-2021) publicly available student performance data may be found in our "Report Card" on the DESE website: https://reportcards.doe.mass.edu/2021/DistrictReportcard/04500000
Note that the Massachusetts Department of Elementary and Secondary Education did not issue school or district accountability determinations for the 2020-2021 school year, and 2021-22 accountability determinations have not been published yet.

Academic Program

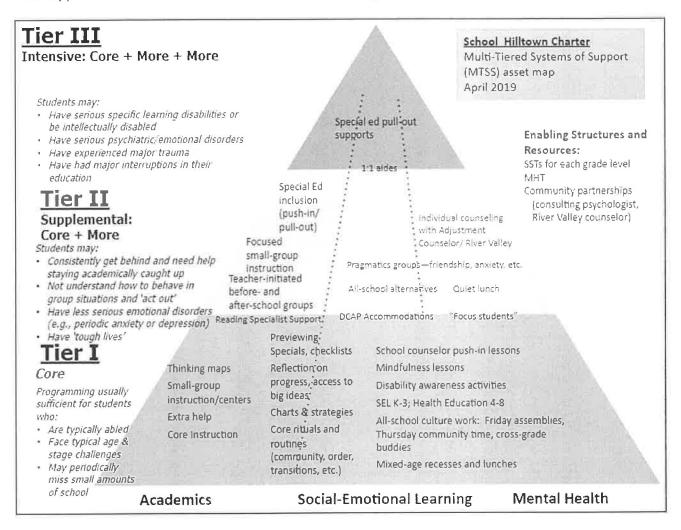
During the 2021-22 school year, Hilltown maintained its core curriculum in reading, writing, and math; adapted curricula to meet the academic challenges resulting from the pandemic, and developed new curricula to better meet Social Studies Standards. The school maintained its tiered system of support and added supports for social-emotional wellness.

As in previous years, Hilltown used "Being a Reader" as our core reading curriculum in grades K-5 and a standards-aligned, teacher-created ELA curriculum in grades 6-8. In K-5, teachers used "Being a Writer" as our core writing curriculum, supplemented by independent book groups, lessons from the "Teachers' College Writing Program", spelling patterns from "Words Their Way", and integrated writing assignments related to social studies and science projects. Integrated writing projects included research reports on countries of the world, biographies of leaders in the Underground Railroad movement, and observations of nature.

Hilltown has been using "Illustrative Math" in grades 6-8 for four years and began using IM for grades K-5 as a pilot during SY21-22; this was our first year of full implementation at the K-5 level. Teachers supplement math through resources including <u>Math 180</u>, <u>3-Act Math</u>, <u>Esti-Mysteries</u>, and daily routines during morning meetings, ranging from "How many classmates are here?" to "What are all of the factors of the number of days we have been in school"

Hilltown has many teacher-created K-8 social studies and science curriculum units. We supplement our own units with standards-aligned published curriculum such as Mystery Science, History's Mysteries (iCivics), Learning for Justice, Facing History and Ourselves. K-5, these topics are called major studies and are hands-on, arts-integrated academic classes. All students participate in Atelier (art), Music & Movement, Health, and PE. Students in grades 6-8 take Spanish. New units were developed including Sugar and Slavery, Supreme Court Cases, Country Reports, Engineering and Human Body Systems.

We use multiple forms of assessment with our students. We administered the SAT10 for the second year in December 2021. Teachers continued to assess student learning using formative and summative assessments that included rubrics, benchmarks, and unit tests. Our math curriculum provided daily formative assessment, which was used to inform instruction. Special education teachers and related service providers, including the reading specialist, continued to provide services and assess their progress. We used FastBridge, a universal screening tool, as needed, with plans to implement it across all grades in the fall.



School Accessibility during COVID-19

Hilltown opened fully in-person on September 1, 2021, and we remained fully open through the entire school year. We were able to minimize COVID-19 absences by masking through early March (when our Health and Safety team determined it was safe to unmask), weekly pool testing (our participation rate was over 90% for students and staff) and implementing the Test-and-Stay protocol early in the year. When students were absent for extended periods, teachers worked with students and families to keep up the work during their absence, or make up the work upon their return. Disruptions due to staff out for COVID-19 were greatly minimized by our structure of having a teaching assistant in each classroom. The assistants were able to provide consistency and continue to move the curriculum forward.

After School Support

In grades 6-8, students on IEPs are invited to receive after school support, supervised by a special education teacher, and implemented by that teacher or a special education teaching assistant. This service was available at no cost to students.

RTI

When students who are not on IEPs and 504s are identified by teachers as not meeting benchmarks (based on formative and summative assessments), the student support team recommends a specific

intervention to be implemented for 6-8 weeks. The intervention may be implemented by the classroom teacher, a teaching assistant, the reading specialist, a special education teacher, the occupational therapist, speech therapist, counselor, or other relevant staff. There is parent communication throughout the process. Goals are set, such as reading fluency will increase by 30 words per minute. Data is collected throughout the process. The team meets at the end of the intervention to review data and determine next steps.

Plan for accelerating learning during the 2021-2022 school year

Reading Intervention

Due to disruptions in the past two school years (2020 and 2021), many students, particularly in first and second grade, were not meeting reading benchmarks, based on FastBridge (a universal screening tool), as well as the benchmarks established by our "Being a Reader" curriculum at the beginning of the year. The reading specialist provided short term intervention for many students, using the "Systematic Instruction in Phoneme Awareness, Phonics, and Sight Words" (SIPPS) program, a companion to "Being a Reader". Many students reached grade level and were dismissed when they no longer needed the intervention. Other students were identified as having more significant reading needs and received specialized instruction, such as Orton-Gillingham, implemented by the special education teacher. Some fourth and fifth grade students had fluency and comprehension interventions, such as "Read Naturally". Two thirds of students who received these interventions were dismissed when they reached grade level.

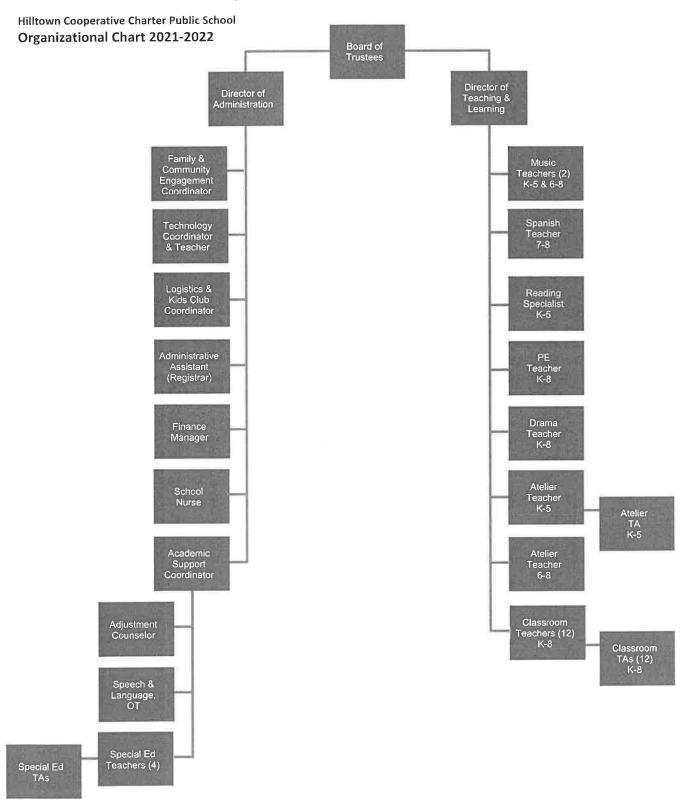
Summer School

Students finishing kindergarten through second grade who were identified as being anywhere from slightly to significantly below grade level in reading, were invited to participate in a free, five week summer school program, implemented by teachers and teaching assistants from the school. Students receive daily reading instruction with the intention of closing gaps and bringing most students to grade level in reading. Summer school students also have daily math practice to prevent learning loss.

Organizational Viability

Organizational structure of the school

Hilltown is a single-school district, so no network or multi-campus organization is required. No major changes were made to our organizational structure in 2021-22. In the 2022-23 school year, we plan to add a Board Certified Behavior Analyst to our staff.



Budget and Finance

A Unaudited FY22 statement of revenues, expenses, and changes in net assets (income statement)

Hilltown Co-op Charter Public School

Unaudited FY22 Statement of Revenues, Expenses and Changes in Net Position July 2021 through June 2022

| Operating Revenues | |
|-------------------------------------|-----------|
| Tuition | 3,296,392 |
| Government Grants | 214,459 |
| Private Grants | 6,330 |
| Medicaid & Other Reimbursements | 45,448 |
| After School Fees | 91,824 |
| Student Activity Fees | 26,974 |
| School Lunch Receipts | 25,497 |
| Total Operating Revenue | 3,706,924 |
| Operating Expenses | |
| Wages | 2,570,500 |
| Payroll Taxes | 93,588 |
| Fringe Benefits | 374,818 |
| Consulting & Contracted Services | 117,606 |
| Depreciation Expense | 107,375 |
| Dues & Subscriptions | 6,393 |
| Educational Supplies & Textbooks | 56,997 |
| Equipment | 7,955 |
| Food Services | 33,080 |
| Instructional Technology | 53,404 |
| Occupancy | 158,763 |
| Transportation & Field Trips | 6,517 |
| Other Operating Expense | 21,045 |
| Total Operating Expenses | 3,608,040 |
| | 00.004 |
| Operating Income (Loss) | 98,884 |
| Non Operating Revenues & (Expenses) | |
| Fundraising Income | 5,889 |
| Investment Income | 1,742 |
| Interest Expense | (90,099) |
| Legal Settlements | (5,000) |
| Fundraising Expense | 0 |
| Total Non-Operating Revenues (Net) | (87,468) |
| | |
| Change in Net Position | 11,416 |
| | |

Hilltown Co-op Charter Public School

Unaudited Statement of Net Assets for FY22 (Balance Sheet) As of June 30, 2022

<u>Assets</u>

| Current Assets | | |
|---------------------------------------|-------------|-----------|
| Cash | \$ | 443,513 |
| Certificate of Deposit | * | 524,888 |
| Accounts Receivable | | 32,050 |
| Prepaid Expense | | 47,028 |
| Total Current Assets | | 1,047,479 |
| | | |
| Non-Current Assets | | |
| Capital Assets | | 0.040.404 |
| Building (Net) | | 2,913,191 |
| Land 1-3 Industrial Pkwy | | 472,975 |
| Vehicles (Net) | | 1,401 |
| Furniture and Equipment (Net) | | 9,396 |
| Security Deposits | | 6,653 |
| Total Non Current Assets | _ | 3,403,616 |
| Total Assets | \$ — | 4,451,096 |
| 10141710010 | - | .,, |
| <u>Liabilities & Net Position</u> | <u>n</u> | |
| Current Liabilities | | |
| Accounts Payable | \$ | 47,283 |
| Accrued Wages Payable | | 314,530 |
| Accrued Payroll Liability | | 714 |
| Accrued Expenses | | 8,320 |
| Deferred Revenue | | 1,628 |
| Total Current Liabilities | - | 372,476 |
| | _ | |
| Long Term Liabilities | | |
| Note Payable - USDA | \$ _ | 3,245,634 |
| Total Long Term Liabilities | | 3,245,634 |
| Total Liabilities | s = | 3,618,109 |
| Total Elabilities | · - | 3,010,103 |
| Net Position | | |
| Investment in Capital Assets | | 151,330 |
| Unrestricted | | 681,656 |
| Total Net Position | | 832,986 |
| | | |
| Total Liabilities and Net Position | \$ _ | 4,451,096 |

Hilltown Co-operative Charter Public School

Approved FY23 Budget Approved by Board of Trustees 06/08/2022

| | FY 23 |
|-------------------------------------|---|
| On exeting Poyonups | F1 23 |
| Operating Revenues Tuition | \$3,551,929 |
| Government Grants | 167,248 |
| Medicaid & Other Reimbursements | 11,500 |
| After School Fees | 85,100 |
| Student Activity Fees | 15,000 |
| School Lunch Receipts | 15,000 |
| Total Operating Revenue | 3,845,777 |
| Operating Expenses | |
| Salaries | 2,707,767 |
| Payroll Taxes | 98,794 |
| Fringe Benefits | 412,412 |
| Consulting & Contracted Services | 143,853 |
| Dues & Subscriptions | 10,656 |
| Educational Supplies & Textbooks | 48,150 |
| Equipment | 10,500 |
| Food Services | 26,000 |
| Instructional Technology | 23,000 |
| Occupancy | 196,518 |
| Transportation & Field Trips | 36,000 |
| Other Operating Expense | 56,300 |
| Total Operating Expenses | 3,769,950 |
| Operating Income (Loss) | 75,827 |
| Operating medine (1033) | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Non Operating Revenues & (Expenses) | |
| Fundraising Income | 12,500 |
| Investment Income | 1,000 |
| Interest Expense | (88,527) |
| Fundraising Expense | (800) |
| Other Non-Operating Expense | <u></u> |
| Total Non-Operating Revenues (Net) | (75,827) |
| Change in Net Position | \$0 |
| aligning in the London | |

| FY23 Enrollment Table | Number of students |
|---|--------------------|
| Number of students pre-enrolled via March 15, 2022 submission | 218 |
| Number of students upon which FY23 budget tuition line is based | 218 |
| Number of expected students for FY23 first day of school | 218 |

We generally budget conservatively, allowing for 5-10 less students than expected, in case there are unanticipated changes in enrollment.

FY23 Capital Plan:

At this time, Hilltown has a keypad access system that allows staff to enter the building by entering an assigned four digit code. The current system is stand-alone and does not allow remote monitoring or access logging. There is nothing to prevent codes being shared by outside vendors or students who have observed codes being entered.

Installation of access control system and IP video system (cameras installed externally to monitor the entrances) will occur in FY 23.

The installation is planned to occur in August 2022.

Goals to be achieved by a new access control system and IP video system:

- Improve building security
- Revoke or grant access to an individual or to groups of individuals
- Control who enters the building and when
- Monitor and track who enters the building and when
- Manage contractors access
- Increase ease of access for staff
- Allow staff to enter from more points (classroom doors)
- Prevent propping of doors when staff/students are outside for an activity
- Administrative access to system from anywhere

Projected cost of the project:

| Access Control System | \$30,000 |
|-----------------------|----------|
| IP Video System | \$18,000 |
| Total Cost | \$48,000 |

APPENDIX A Accountability Plan Evidence 2021-2022

Faithfulness to Charter

| Measure | 2021-2022 Performance (Met/ Not Met) | Evidence |
|---|---|---|
| Objective (for KDE 1): Hilltown students and their fan community events, and school governance. | nilies will particip | ate in the life of the school through classrooms, |
| Measure: 90% of families who respond to the annual satisfaction survey will report that there exists a strong sense of community among students, staff, and families. At least 40% of families will complete the survey. 80% of the families measured will match school demographics. | Not Met | Evidence: We plan to re-issue this year's annual satisfaction survey because, due to technical difficulties, the first round did not yield useful results. |
| Measure: 100% of students in grades K-8 will participate in mixed-age programs to build a sense of student community. Such programs include weekly All School meetings, year-long cross-grade buddies, monthly mixed-age lunchroom assignments, and mixed-age mini-courses at least three times per year. | Not Met | Evidence: 100% of students in grades K-8 participated in mixed-age programs to build a sense of student community, including weekly All School meetings, year-long cross-grade buddies, and mixed-age mini-courses. However, mixed-age mini-courses happened two times (not three times) and mixed-age lunchroom assignments did not happen. We were not able to meet this goal due to COVID-related restrictions. |
| Measure: 90% of families, with proportionate representation of the school demographics, will engage in one or more whole-school community events or programs: Winter Fair, Solstice Celebration, Music Festival, Grandparents and Special Elders Day, "Link Families" for incoming families. | Not Met | Evidence: This year, we held many of our traditional whole-school community events, including Solstice Celebration and "Link Families" for incoming families. Some community events such as Winter Fair, Music Festival, and Grandparents and Special Elders' Day were not possible due to COVID related restrictions. Approximately 70% of families were able to engage in the events that took place, with proportionate representation of the school demographics. |
| Objective: (for KDE 2): Hilltown students will access laintegrate the arts and incorporate hands-on learning. | | ipating in interdisciplinary projects that |
| Measure: Annually, 95% of students will engage in hands-on units of study that have been co-created by multiple teachers integrating three or more disciplines. The integrated units of study are guided by essential questions arrived at through a collaborative process drawing on state standards. | Met | Evidence: Hilltown's Integration Archive is available on our website and includes integration planning documents, reflections on learning, and project artifacts. |

| Measure: Annually, 95% of K-8 students will share their artwork with the whole school (via All School [assembly] presentations, gallery displays, or musical/theater productions). These sharings will be accompanied by integration statements (written or spoken by students or teachers) explaining how their art interacts with other ideas and disciplines in the featured projects. Objective (for KDE 3): Hilltown students will demonstrated. | Met | Evidence: Slideshows from the Atelier were shown in All School (our weekly whole-school assembly). Teachers and students shared statements explaining the projects. Rotating exhibits of student work were displayed in the hallways throughout the year, accompanied by detailed write-ups about each display. Some of these projects are on the school website as well. |
|--|--|--|
| expression. Measure: Each 8 th grader will design, develop, and present an independent interdisciplinary culminating project in a personal area of interest. This will demonstrate research, writing, and presentation skill learned from the HCCPS experience. | Met | Evidence: Student rubric marks Papers written and photographs of student work See TABLE 1 for list of topics |
| Measure: 100% of students in grades K-8 will participate in mixed age mini-courses. K-6 will participate three times a year; grades 7 & 8 will participate two times a year. Students will have the opportunity to express their top choices for course enrollment through surveys. | Grades K-6: Not Met Grades 7-8: Met | Evidence: Course descriptions, class rosters. Due to the pandemic, our mini-courses were offered twice this year instead of three times due to concerns about mixing students during the height of the original Omicron wave in January. A wide range of courses were offered in both fall and spring, with 100% participation by all grade levels. See TABLE 2 for list of topics |
| Objective (for KDE 4): Hilltown students will demonst | rate proficiency o | on external and internal academic measures. |
| Measure: Each grade, 3-8 will score in the top quartile annually in the tested areas of reading and math and core total on the SAT10 test of basic skills. The students in the top quartile will reflect all demographics of the student population in grades 3-8. | Not Met | Evidence: We did not reach our goal for SAT10 scores. Factors that may have affected these scores include: • Pandemic related challenges • students' unfamiliarity with the format and content of this new assessment tool (we just switched from IOWAs to SAT10 in 2020-21) • technical difficulties in administering this new test See TABLE 3 for grade level reports |
| Measure: 80% of all students in grades K-3 will annually gain one grade level in reading and writing skills as measured by both nationally recognized and internal benchmark assessments. The 80% of students demonstrating proficiency will reflect the demographics of our K-3 student body. | Met | Evidence: Reading and Writing assessments See TABLE 4 for full report |

| Measure: | | Evidence: | | | | |
|---|---------|---|--|--|--|--|
| Annually, 80% of all students in grade 4-8 will demonstrate proficiency in writing on the HCCPS upper grades writing assessment. The 80% of | Met | Internally developed writing assessments aligned with grade level standards | | | | |
| students demonstrating proficiency will reflect the demographics of our 4-8 student body. | | See TABLE 4 for full report | | | | |
| Measure: | | Evidence: | | | | |
| Annually, 80% of all students in grades K-8 will demonstrate proficiency on end-of-unit math assessments. The 80% of students demonstrating proficiency will reflect the demographics of our K-8 student body. | Met | End of unit math tests See TABLE 4 for full reports | | | | |
| Measure: | | Evidence: | | | | |
| 100% of 8 th Grade students will achieve a passing score on the Grade 8 culminating project rubric. | Met | 100% of students achieved a passing score on culminating project rubrics. | | | | |
| Objective: Members of the Board of Trustees and the respect to the broader community of stakeholders (sta | | | | | | |
| Measure: Board of Trustees decisions will be made using a consensus model of decision making at least 90% of the time as indicated in Board minutes. Majority votes will only be taken if consensus cannot be reached in a timely manner. | Met | Evidence: Board minutes indicate the decision-making mechanism used for each Board decision. Approved Board minutes are posted on the school's website. | | | | |
| | | Evidence: | | | | |
| Measure: Three Directors will work cooperatively to manage and guide the school. They will collaborate with the Board of Trustees through a Domain Council that meets bi-weekly throughout the school year. The Domain consists of the President and Vice President of the Board, as well as the three Directors of the school. | Not Met | Domain Council schedule of meetings and minutes illustrates how the directors worked cooperatively to share the responsibilities of operating the school. The Domain Council met monthly this school year, rather than biweekly, to accommodate staff and Teacher schedules during the pandemic. The measure of bi-monthly meetings will be reviewed at the August 2022 Domain Council meeting. | | | | |

Dissemination

| Measure | 2021-2022 Performance (Met/Not Met) | Evidence |
|---|---|--|
| Objective: Hilltown will share best practices with the | ne local educational | communities. |
| Measure: The school will host an Open House each year, during which teachers will highlight key design elements in practice. | Met | Evidence: On January 8, 2022, our Administrators and Teachers hosted an Open House. Due to the COVID-19 pandemic, this year's Open House was held via Zoom. There were breakout rooms for each grade level that offered an opportunity for question and answer. The Academic Support Coordinator was available to answer questions as well. There was a Spanish language translator available. |
| Measure: The school will partner with an area college or university to develop a model program for training teachers. | Met | Evidence: In the 2021-2022 school year, we partnered with both Elms College and Westfield State University. We hosted early childhood and special education student teachers. We implemented the training protocol developed for our intern program which outlines best practices for both teachers and interns. Our interns and student teachers planned and implemented lessons using our integrated learning model and shared their experience in their college coursework. |
| Measure: The school will use its website to disseminate information on integration projects. One project per grade level band per year. | Met | Evidence: Each grade level band has an integrated project represented on our website. For example, one grade level band worked in small groups to learn about different types of extreme weather. They used their knowledge of extreme weather to create a "local weather report:" that they scripted, performed and recorded. |
| Measure: Annual evening workshop featuring key design element (e.g., building community in a K-8 school or arts-integrated curriculum projects). | Not Met | Evidence: COVID limited our ability to hold large, in person gatherings. When restrictions eased in the spring, we were able to hold our annual meeting in person, and incorporated student performances, both vocal and instrumental. |

<u>TABLE 1</u>: Eighth Grade Research Project Topics

| Anxiety in Teenagers Homosexuality in Ancient Greece Bread Baking in American Communities Human and Animal Relationship Challenges Faced by Refugees Coming to US Malaria in Sub-Saharan Africa Color Vision Deficiency Male vs Female Gazes in Film Comparison of Japanese and American Education Methods Used in Search for Alien Life Conspiracies Surrounding Kurt Cobain's Death Period Poverty Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Sexism in Dress Codes Eating Disorders Shark Finning | | |
|--|---|---------------------------------------|
| Bread Baking in American Communities Challenges Faced by Refugees Coming to US Malaria in Sub-Saharan Africa Color Vision Deficiency Male vs Female Gazes in Film Comparison of Japanese and American Education Methods Used in Search for Alien Life Conspiracies Surrounding Kurt Cobain's Death Period Poverty Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Shark Finning | 3D vs 2D Animation | History of X Games |
| Challenges Faced by Refugees Coming to US Malaria in Sub-Saharan Africa Male vs Female Gazes in Film Comparison of Japanese and American Education Methods Used in Search for Alien Life Conspiracies Surrounding Kurt Cobain's Death Period Poverty Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Malaria in Sub-Saharan Africa Methods Used in Search for Alien Life Period Poverty Sexism in Dress Codes | Anxiety in Teenagers | Homosexuality in Ancient Greece |
| Color Vision Deficiency Male vs Female Gazes in Film Comparison of Japanese and American Education Methods Used in Search for Alien Life Conspiracies Surrounding Kurt Cobain's Death Period Poverty Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Shark Finning | Bread Baking in American Communities | Human and Animal Relationship |
| Comparison of Japanese and American Education Methods Used in Search for Alien Life Conspiracies Surrounding Kurt Cobain's Death Period Poverty Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Shark Finning | Challenges Faced by Refugees Coming to US | Malaria in Sub-Saharan Africa |
| Conspiracies Surrounding Kurt Cobain's Death Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Shark Finning | Color Vision Deficiency | Male vs Female Gazes in Film |
| Contemporary Racial School Segregation PFAS Impact on Humans & Environment Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Shark Finning | Comparison of Japanese and American Education | Methods Used in Search for Alien Life |
| Development of Microprocessors Psychology of Cosplay Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Psychology of Cosplay Sexism in Dress Codes Shark Finning | Conspiracies Surrounding Kurt Cobain's Death | Period Poverty |
| Disproportionate Impact of Juvenile Justice System on Minority Youth Eating Disorders Sexism in Dress Codes Shark Finning | Contemporary Racial School Segregation | PFAS Impact on Humans & Environment |
| Minority Youth Eating Disorders Sexism in Dress Codes Shark Finning | Development of Microprocessors | Psychology of Cosplay |
| | | Sexism in Dress Codes |
| | Eating Disorders | Shark Finning |
| Effects of Fashion Industry Globalization Soccer Statistics | Effects of Fashion Industry Globalization | Soccer Statistics |
| Evolution of Electric Guitar Technology Spread of Misinformation in Media | Evolution of Electric Guitar Technology | Spread of Misinformation in Media |
| Gender Dysphoria The Psychology of Serial Killers | Gender Dysphoria | The Psychology of Serial Killers |
| History of LEGO Unequal Pay in Soccer | History of LEGO | Unequal Pay in Soccer |

TABLE 2: Mini Course Offerings in 2021-22 (Popular courses were offered multiple times)

| | i |
|--|-----------------------------------|
| Building Things | Marvelous Mobiles |
| Checkmate | Meditative Drawing and Coloring |
| Collage | Musical Adventures |
| Creative Writing! And Chocolate! | Nature Journaling |
| Dissection | Photography |
| Embroidered Wrist Cuffs | Practice for the School Musical |
| Fairies, Elves and Dwarfs Around the World | Schoolyard Enhancements |
| Forensics | STEM Challenges |
| Go- A Game of Patience and Strategy | Tabletop Role-Playing Games |
| GSA | The Great British Bake-Off |
| It's A Wrap! | The Magical World of Harry Potter |
| Latin American Rhythms | T-Shirt Upcycling |
| Learn to Speak Russian | Word Play |
| Let's Get Crafty! | Yoga and Meditation |
| Mad Hatters Unite! | |
| | |

TABLE 3: SAT10 Scores December, 2021 Grade 3-8

| Grade 3 Subtests and Totals | Number | Mean Number | Mean Scaled | National | Mean National | | | National Grade Percentile Bands | | | | | |
|-----------------------------|--------|----------------|----------------|----------|------------------|-----|-------------|---------------------------------|----|----|----|----|----|
| | Tested | Correct | Score | PR-S | NCE | | 1 | 10 | 30 | 50 | 70 | 90 | 99 |
| Total Reading | 20 | 52_1 | 631 | 47-5 | 48.6 | | - | | _ | _ | | | |
| Word Study Skills | 20 | 13.7 | 627 | 35-4 | 41.9 | | | | | | | | |
| Reading Vocabulary | 20 | 15.7 | 637 | 54-5 | 52.2 | | | | | | | | |
| Reading Comprehension | 20 | 22.8 | 635 | 52-5 | 51.0 | | | | | | | | |
| Total Mathematics | 19 | 34.2 | 606 | 37-4 | 43.0 | T V | | | | 1 | | | |
| Mathematics Problem Solving | 19 | 22.3 | 617 | 43-5 | 46.5 | | | | | | | | |
| Mathematics Procedures | 19 | 12.0 | 601 | 30-4 | 38.7 | | The same of | | | | | | |
| Partial Battery | 19 | 37.8 | N/A | 45-5 | 47.3 | | 100 | | - | - | | | |

| Grade 4 | Number | Mean Number | Mean Scaled | National Individual | Mean National | | Natio | nal Grad | de Per | centile | Bands | |
|-----------------------------|--------|----------------|----------------|------------------------|------------------|---|-------|----------|--------|---------|-------|----|
| Subtests and Totals | Tested | Correct | Score | PR-S | NCE | 1 | 10 | 30 | 50 | 70 | 90 | 99 |
| Total Reading | 20 | 56.8 | 646 | 60-6 | 55.3 | | | _ | _ | KY. | | |
| Word Study Skills | 21 | 13.7 | 624 | 36-4 | 42.4 | | | | | | | |
| Reading Vocabulary | 20 | 17.9 | 663 | 72-6 | 62.1 | | | | - | | | |
| Reading Comprehension | 21 | 25.3 | 657 | 69-6 | 60,7 | | | _ | | = | | |
| Total Mathematics | 22 | 39.8 | 624 | 52-5 | 50.9 | 1 | _ | _ | | | | |
| Mathematics Problem Solving | 22 | 25.7 | 634 | 60-6 | 55.2 | | | _ | _ | | | |
| Mathematics Procedures | 22 | 14.1 | 612 | 38-4 | 43.7 | | | _ | 1 | | | |
| Partial Battery | 20 | 96.3 | N/A | 54-5 | 52.4 | | | _ | | | | |

| Grade 5 | Number | Mean Number | Mean Scaled | National Individual | Mean National | | a mari | | al Grad | ie Per | | | |
|-----------------------------|--------|----------------|----------------|------------------------|------------------|-----------|------------------|----|---------|--------|----|----|----|
| Subtests and Totals | Tested | Correct | Score | PR-S | NCE | | 1 | 10 | 30 | 50 | 70 | 90 | 99 |
| Total Reading | 18 | 56 6 | 664 | 65-6 | 58.4 | | 10 | | | - | - | | |
| Word Study Skills | 18 | 15.5 | 660 | 56-5 | 53.4 | | W | | _ | | | | |
| Reading Vocabulary | 19 | 18.5 | 690 | 78-7 | 66.1 | ALC: PAGE | E | | _ | | _ | | |
| Reading Comprehension | 19 | 22.7 | 657 | 61-6 | 56.0 | | Part of the last | - | _ | _ | | | |
| Total Mathematics | 21 | 35 8 | 624 | 36-4 | 42.4 | | | _ | | | | | |
| Mathematics Problem Solving | 21 | 22.1 | 635 | 44-5 | 46.7 | | Direction of | - | | 108 | | | |
| Mathematics Procedures | . 21 | 13.7 | 612 | 30-4 | 39.1 | | 1 | _ | _ | | | | |
| Partial Battery | 19 | 91.2 | N/A | 53-5 | 51.8 | | Name of Street | | - | - | | | |

| Grade 6 | | Mean | Mean | National | Mean | | | Nation | al Grad | de Per | centile | Bands | |
|-----------------------------|------------------|-------------------|-----------------|--------------------|-----------------|--------|----------------|--------|---------|--------|---------|-------|----|
| Subtests and Totals | Number Tested | Number Correct | Scaled Score | Individual PR-S | National NCE | | 1 | 10 | 30 | 50 | 70 | 90 | 99 |
| Total Reading | 31 | 39.4 | 677 | 69-6 | 60.4 | TAIL O | | -// | - T | - | | | |
| Reading Vocabulary | 31 | 17.1 | 688 | 68-6 | 59.8 | | Sec. | | | _ | | | |
| Reading Comprehension | 31 | 22 3 | 673 | 65-6 | 58.0 | | | | | | | | |
| Total Mathematics | 31 | 34.9 | 652 | 46-5 | 47.7 | | | | - | | | | |
| Mathematics Problem Solving | 31 | 23.8 | 672 | 65-6 | 58.1 | | 1 | | _ | | = | | |
| Mathematics Procedures | 32 | 11.0 | 630 | 22-3 | 34.0 | | | | | | | | |
| Partial Battery | 30 | 75.0 | N/A | 57-5 | 53.5 | | Name of Street | | | _ | | | |

| Grade 7 | | Mean | Mean | National | Mean | | Nation | al Grad | de Per | centile | Bands | |
|-----------------------------|------------------|-------------------|-----------------|--------------------|-----------------|---|--------|---------|--------|---------|-------|----|
| Subtests and Totals | Number Tested | Number Correct | Scaled Score | Individual PR-S | National NCE | 1 | 10 | 30 | 50 | 70 | 90 | 00 |
| Total Reading | 28 | 41.9 | 699 | 74-6 | 63.3 | | | | - | - | | |
| Reading Vocabulary | 28 | 17.3 | 712 | 76-6 | 64.8 | | | _ | _ | 100 | | |
| Reading Comprehension | 29 | 24.0 | 687 | 66-6 | 58.9 | | | - | | | | |
| Total Mathematics | 29 | 33.3 | 660 | 41-5 | 45.0 | | | - | | | | |
| Mathematics Problem Solving | 29 | 21.8 | 669 | 53-5 | 51.8 | | | | - 13 | | | |
| Mathematics Procedures | 29 | 11.5 | 651 | 29-4 | 38.2 | | | - | | | | |
| Partial Battery | 28 | 73.6 | N/A | 54-5 | 52.4 | | | | | | | |

| Grade 8 | | Mean | Mean | National | Mean | | Natio | nel Gra | de Pei | centile | Bands | |
|-----------------------------|------------------|-------------------|-----------------|--------------------|-----------------|------------------------|-------|---------|--------|---------|-------|----|
| Subtests and Totals | Number Tested | Number Correct | Scaled Score | Individual PR-S | National NCE | 1 | 10 | 30 | 50 | 70 | 90 | 99 |
| Total Reading | 30 | 41.2 | 708 | 76-6 | 65.0 | | | | _ | | | |
| Reading Vocabulary | 30 | 17.6 | 731 | 78-7 | 66.4 | Total Control | | - | | _ | | |
| Reading Comprehension | 30 | 23.5 | 695 | 69-6 | 60.2 | | | | _ | | | |
| Total Mathematics | 29 | 30-2 | 676 | 42-5 | 45.8 | | - | | | | | |
| Mathematics Problem Solving | 31 | 19.5 | 684 | 54-5 | 52.2 | | | | | | | |
| Mathematics Procedures | 29 | 10-7 | 664 | 28-4 | 38.0 | NAME OF TAXABLE PARTY. | | | | | | |
| Partiel Battery | 29 | 71.5 | NEA | 58-5 | 54.3 | | | | | | | |

TABLE 4: Internal Assessments in Reading, Writing, and Mathematics, 2021-22

| Hilltown R | eading Assessment Results, | K-3 Fall 2021- Spring 2022 | | | | |
|--|-----------------------------|--|--|--|--|--|
| Level (1 level = 4 pts, HCCPS Rubric) | Percentage of Students | Does the group demonstrating proficiency reflect the demographics of our student body? | | | | |
| Gained less than 1 level of progress | 11% | 89% of all K-3 students gained one or more levels of reading proficiency this year and 85% of K-3 students who identify as mixed race and non-white gained one | | | | |
| Gained one level of progress | 53% | or more levels of reading proficiency this year. | | | | |
| Camba site is an program | | 89% of all K-3 students gained one or more levels of reading proficiency this year and 81% of K-3 students who are economically disadvantaged gained one or | | | | |
| Gained two or more levels of progress | 36% | more levels of reading proficiency this year. | | | | |
| Hilltown \ | Writing Assessment Results, | K-3 Fall 2021-Spring 2022 | | | | |
| Level (1 Level = 1 Grade Level) | Percentage of Students | Does the group demonstrating proficiency reflect the demographics of our student body? | | | | |
| No Gain | 7% | 93% of K-3 students gained one or more levels of | | | | |
| One Level Gain | 41% | proficiency in writing this year and 95% of K-3 students who identify as mixed-race and non-white gained one or more levels of proficiency in writing this year. | | | | |
| Two or More Level Gains | 52% | 93% of K-3 students gained one or more levels of proficiency in writing this year and 95% of K-3 students who are economically disadvantaged gained one or more levels of reading proficiency this year. | | | | |
| Hillto | own Writing Assessment Res | ults, 4-8 Spring 2022 | | | | |
| Proficiency Level (internal rubric, standards aligned) | Percentage of Students | Does the group demonstrating proficiency reflect the demographics of our student body? | | | | |
| Beginning | 4% | 80% of 4-8 graders were proficient in grade level | | | | |
| Developing | 16% | writing and 88% of 4-8 students who identify as mixed- race and non-white were proficient in grade-level writing this year. | | | | |
| Proficient | 55% | 80% of 4-8 graders were proficient in grade level | | | | |
| Advanced | 25% | writing and 80% of 4-8 students who are economically disadvantaged were proficient in grade-level writing this year. | | | | |
| Hilltown | n Mathematics Assessment R | tesults, K-8 Spring 2022 | | | | |
| Proficiency Level: end of unit math tests (Proficiency= 75%) | Percentage of Students | Does the group demonstrating proficiency reflect the demographics of our student body? | | | | |
| Less than 75 % | 8% | 92% of K-8 students were proficient in grade level | | | | |
| 75-90% | 43% | math this year and 92% of K-8 students who identify as mixed-race and non-white were proficient in grade-level math this year. | | | | |
| 90-100% | 49% | 92% of K-8 students were proficient in grade level math this year and 89% of K-8 students who are economically disadvantaged were proficient in grade-level math this year. | | | | |

APPENDIX B

Charter School Recruitment and Retention Plan

Hilltown Cooperative Charter Public School Recruitment Plan 2022-2023

2021-2022 Implementation Summary

Data shows that there is continued strong interest in applying for admission to Hilltown. For the 2021-2022 school year, we received 276 applications for 41 openings. For the 2022-23 school year, so far we have received 274 applications for 35 anticipated openings.

We continue to target specific local institutions to reach target populations where our school fell below GNT and CI percentages. We were not able to host an in-person Open House at our school in January due to COVID restrictions. Instead, we held a Zoom Informational session that we advertised widely to our specific populations. We made a great effort to distribute invitations to our virtual Information Session to local agencies that support immigrant and low income/economically disadvantaged families.

Another challenge with recruitment continues to be the fact that, in accordance with common practice among other schools of choice in the area, we offer preference to siblings of enrolled students in our admissions lottery. While this does address the intended goal of keeping families together, it also limits the number of spaces available to new families each year. In 2021-2022, 16 of our 41 new students were siblings of students already enrolled.

In 2021-2022, we had 71 applicants for 20 spots available in Kindergarten (our biggest entry point) with 10 grade K spots filled by siblings, and 28 sixth grade applicants for 11 spots with two spots filled by siblings. For 2022-2023, we anticipate that 9 of our 35 new students will be siblings of students already enrolled. So far we have 77 applicants for 20 spots available in Kindergarten with seven grade K spots likely to be filled by siblings, and 33 sixth grade applicants for 11 spots with two spots likely to be filled by siblings.

General Recruitment Activities for 2022-2023

We are eager to take on the general recruitment activities for the 2022-2023 school year.

Activity 1: Annual Community Outreach Event

Before activities 2-4 (below) and before the application deadline for our lottery, we will distribute postcards to local community organizations, preschools, and businesses who serve families in our priority counties (Hampshire and Franklin). The postcards will be printed in accessible language, in English and Spanish, and will include invitations to our Zoom information session and in-person open house. They will explicitly state that the school serves all students, including special education students/students with disabilities, limited English-proficient students/English learners, and low income/economically disadvantaged students.

Activity 2: Pre-School Outreach

Before the application deadline, we will invite local pre-school providers to tour our school. We will also visit local preschool providers to host information sessions with their currently enrolled families.

Activity 3: Information Session

We will hold a Zoom information session prior to the application deadline and post the invitation for the information session on our school website and social media accounts. All promotional materials will explicitly state that the school serves all students, including special education students/students with disabilities, limited English-proficient students/English learners, and low income/economically disadvantaged students. We will also have a Spanish translator available at the session.

Activity 4: Open House

We will host a weekend open house where families and preschool providers will have the opportunity to tour the school and speak directly with school administrators and teachers. We will advertise the Open House through postcards at local community organizations, preschools, and media. We will also post the invitation on our school website and social media accounts. All promotional materials will explicitly state that the school serves all students, including those with IEPs and 504s and will be printed in English and Spanish. We will also have a Spanish translator available at the open house.

Finally, we will continue to include a welcoming statement for LEP students on our website, have our admissions materials translated into Spanish, and have a "Google Translate" link on our website.

We have made a long-term commitment to increase applications and enrollment from all subgroups, although we recognize that there are a limited number of spots and many of them will go to siblings.

| Including st | Recruitment Plan – 2022-2023 Strategies rategies for recruitment activities for specified demographic groups |
|---|--|
| | Special education students/students with disabilities |
| | (b) Continued 2021-2022 Strategies |
| (a) CHART data | Met GNT/CI: no enhanced/additional strategies needed |
| School percentage: | Ensure that brochures are available at the REACH project and the area early intervention program |
| 14.3% GNT percentage: | Outreach to Whole Children, a non-profit organization providing after school services for children with special needs |
| 14.1% CI percentage: 14.1% | Our SEPAC (Special Education Parent Advisory Council) is present and available at our Open House for prospective parents |
| Hilltown is <u>above</u> GNT percentages and <u>above</u> | SEPAC hosted monthly meetings and speakers with an open invitation to SEPACs from area districts |
| CI percentages | (c) 2022-2023 Additional Strategy(ies), if needed |
| | None needed at this time. |
| | Limited English-proficient students/English learners |
| | (b) Continued 2021-2022 Strategies |
| (a) CHART data | Distribute brochures at Franklin-Hampshire Community Action Program |
| School percentage: 0% | All ads will include a statement welcoming LEP applicants |
| , | Our website will include a statement welcoming LEP applicants |

| GNT percentage: 1.4% | Bi-lingual (Spanish) translator and tour guide will be present at our Open House |
|------------------------------|--|
| | "Google Translate" link will be available on our website |
| CI percentage: 1.5% | Reach out to the local refugee organizations (Welcome Home Refugee |
| | Resettlement Program), including the distribution of flyers |
| | Distribute flyers and/or place advertisements in bulletins at religious |
| | organizations and groups that provide services in languages other than |
| Hilltown is <u>below</u> GNT | English |
| percentages and below | (c) 2022-2023 Additional Strategy(ies), if needed |
| CI percentages | Explore alternative locations/agencies to distribute flyers, since housing |
| | projects do not allow any form of solicitation |
| | Find and reach out to local pre-schools known to have greater |
| | populations of limited English proficient families |
| | Bi-lingual (Spanish) translator and tour guide will be present at our |
| | Information Sessions on-line as well as in-person |
| | We expect it will take two years of using these strategies to fully evaluate the |
| | effectiveness. |
| Students eligible | for free or reduced lunch (Low Income/Economically Disadvantaged) |
| | (b) Continued 2021-2022 Strategies |
| | Outreach at local WIC and SNAP sites, Goodwill and Salvation Army stores |
| | Brochures and applications made available at Easthampton Community |
| | Food Pantry, Northampton Survival Center, Edwards Church Food Pantry, |
| | and Headstart programs |
| | Work with Administrators at the two major pre-school programs in our |
| | immediate area (Community Action in Northampton and Head Start in Easthampton) to share information about Hilltown and how families can |
| (a) CHART data | apply |
| | Hold two information sessions at these agencies. Have teachers and |
| School percentage: | parents available to speak with prospective parents |
| 19.4% | • In 2019-2020, we changed the format of the Admissions Open House: |
| GNT percentage: | instead of a weekday evening session, we held the event on a Saturday |
| 23.4% | afternoon. The intent was to make the event more available to working |
| 23.170 | families, to offer an Open House experience with all teachers present, and |
| CI percentage: 33.4% | offer an Open House equally geared to parents and children. |
| Hilltown is <u>below</u> GNT | (c) 2022-2023 Additional Strategy(ies), if needed |
| percentages and below | Did not meet CI: additional and/or enhanced strategies needed |
| CI percentages | Specifically state in our promotional materials that our program serves all students, including students of all socio-economic backgrounds |
| | Distribute promotional materials at local bus stops, libraries, laundry mats |
| | Outreach to more local preschools with promotional materials, invitations |
| | to information session and open house, and offer on-site informational |
| | sessions at their schools |
| | We expect it will take two years of using these strategies to fully evaluate the |

effectiveness.

| | (d) Continued 2021-2022 Strategies |
|---------------------------------|---|
| | Use our Teacher/TA model to effectively provide targeted tier one and two supports within our general curriculum classrooms |
| Students who are sub-proficient | Provide additional small group and individual support, through our Student Support teachers for students who enter behind grade-level and-or struggle to make academic progress |
| | Through our Student Support Teams, develop support plans to ensure that students who are struggling in our program are given the support they need to succeed |
| | (e) Continued 2021-2022 Strategies |
| | In our recruitment materials and activities |
| | We will explicitly state that our school is open to all students regardless of prior academic performance |
| Students at risk of | We will also emphasize the following: |
| dropping out of | Hands-on, project based learning |
| school | o After school activities |
| | Significant family engagement opportunities |
| | o Community service learning |
| | o Individualized instruction |
| | Safe learning environment |

Retention Plan 2023-2023

2021-2022 Implementation Summary:

Our retention strategies have proven to be successful in achieving our retention goal. We continue to have small class sizes with low adult: child ratios; frequent parent conferences; active learning strategies; early identification of struggling learners; and early literacy development through the Reading Specialist.

In the 2021-2022 school year, we were able to offer the daily non-academic after-school program again (it was not offered in 2020-2021 due to pandemic restrictions). Family engagement opportunities started to resume as well; parents were allowed to come in and out of the building as they usually would prior to March 2019, and we were able to have a meeting of the Cooperative, inviting all families, in person at the end of the school year.

In addition, we continue to keep small class sizes, homework support for students with disabilities, teaching assistants in all classrooms, and extra support in younger grades from OT and speech therapists. Fortunately, our student attrition level has consistently been quite low. Our 2021-2022 attrition report showed a school-wide attrition rate of 4.8%. We continue to achieve our target retention rate of 95% or higher.

| Overall Student Retention Go | al |
|---|-----|
| Annual goal for student retention (percentage): | 95% |

| | Retention Plan – 2022-2023 Strategies | | | | | |
|---|--|--|--|--|--|--|
| | ies for retention activities for various demographic groups. | | | | | |
| | pecial education students/students with disabilities | | | | | |
| | Special education students/students with disabilities (b) Continued 2021-2022 Strategies | | | | | |
| | Below third quartile: no enhanced/additional strategies needed | | | | | |
| School percentage: | Small class size with low adult to child ratio | | | | | |
| 3.6% | 4x/week after school homework club | | | | | |
| Third Quartile: 12.5% | Daily non-academic after-school program | | | | | |
| Hilltown's attrition rate | Frequent parent conferences | | | | | |
| is <u>below</u> third quartile percentages. | Child study process for early intervention on a pre-special education evaluation basis | | | | | |
| | Teaching assistants in all classrooms | | | | | |
| | (c) 2022-2023 Additional Strategy(ies), if needed | | | | | |
| | Not applicable | | | | | |
| | Limited English-proficient students/English learners Limited English-proficient students | | | | | |
| | (b) Continued 2021-2022 Strategies | | | | | |
| School percentage: 0 Third Quartile: 12.5% | Below third quartile: no enhanced/additional strategies needed. | | | | | |
| Tillu Quartile. 12.5% | 3x/week after school homework club | | | | | |
| Hilltown's attrition rate | Daily non-academic after- school program | | | | | |
| is <u>below</u> third quartile | (c) 2022-2023 Additional Strategy(ies), if needed | | | | | |
| percentages. | No ELs were enrolled during the 2020-2021 school year. No retention strategies needed. | | | | | |
| Students eligible | for free or reduced lunch (low income/economically disadvantaged) | | | | | |
| | (b) Continued 2021-2022 Strategies | | | | | |
| School percentage: 6.7% | Below third quartile: no enhanced/additional strategies needed | | | | | |
| Third Quartile: 15.5% | Ensure that we have no income-based barriers to services | | | | | |
| Hilltown's attrition rate | Ensure that application for free/reduced lunch is easily and confidentially accessible | | | | | |
| is <u>below</u> third quartile | Provide financial assistance for non academic after school program | | | | | |
| percentages. | (c) 2023-2023 Additional Strategy(ies), if needed | | | | | |
| | None needed | | | | | |
| | (d) Continued 2021-2022 Strategies | | | | | |
| | Small class size with low adult to child ratio | | | | | |
| Students who are sub- | 3x/week after school homework club | | | | | |
| proficient | Daily non-academic after-school program Frequent parent conferences | | | | | |
| | • Frequent parent conferences | | | | | |
| | (e) 2023-2023 Additional Strategy(ies), if needed None needed | | | | | |
| | TYONG NECOCO | | | | | |

| | (f) Continued 2021-2022 Strategies |
|------------------------|---|
| | Provide additional and/or enhanced strategies needed |
| | Family engagement |
| | Active learning strategies (hands on project based learning |
| Students at risk of | Arts integration |
| dropping out of school | Early identification of struggling learners |
| | Early literacy development via reading teacher |
| | Extra support in younger grades from OT, PT, and speech therapist |
| | (g) 2022-2023 Additional Strategy(ies), if needed |
| | None needed |

APPENDIX C

School and Student Data Tables

| STUDENT RACE AND ETHNICITY AND SELECTED | |
|---|---------------|
| Race/Ethnicity | % of Students |
| African American | 0% |
| Asian | 2.8% |
| Hispanic | 2.3% |
| Native American | 0% |
| White | 82.0 |
| Native Hawaiian, Pacific Islander | 0% |
| Multi-race, non-Hispanic | 12.9% |
| Selected Populations | % of Students |
| First Language not English | 0.9% |
| English Language Learner | 0% |
| Students with Disabilities | 14.3% |
| High Needs | 26.7% |
| Economically Disadvantaged | 19.4% |

| ADN | MINISTRATIVE ROSTER FOR | THE 2021-2022 SCHO | OL YEAR |
|---|---|--------------------|--|
| Name, Title | Brief Job Description | Start date | End date (if no longer employed at the school) |
| Kate Saccento Director of Administration | Responsible for financial oversight, admissions, site issues, legal issues, supervision of administrative staff, policy implementation; liaison to DESE | 7/2014 | NA |
| Lara Ramsey Director of Teaching and Learning | Responsible for student support services including discipline, supervision of teaching staff, curriculum development, education policy and implementation | 7/2017 | 06/30/2022 |
| Rashida Krigger Community and Family Engagement Coordinator | Responsible for parent /community volunteers, community service learning program, community events planning, online presence, supervision of development activities | 8/2021 | NA |

| | TEACHERS ANI | D STAFF ATTRITI | ON FOR THE 202 | 1-2022 SCHOOL YEAR |
|----------------|---|--|---|--|
| | Number as of the last day of the 2021-2022 school year | Departures during the 2021-2022 school year | Departures at the end of the 2021-2022 school year | Reason(s) for Departure |
| Teachers | 23 | 1 | 4 | 3 retired; 2 found other employment outside education |
| Other Staff | 31 | 3 | 4 | 1 retired; 2 found other employment in education; 3 found other employment outside education; 1 district discharge |

| BOARD AND COMMITTEE INFORMATION | |
|--|----|
| Number of commissioner approved board members as of August 1, 2022 | 11 |
| Minimum number of board members in approved bylaws | 6 |
| Maximum number of board members in approved bylaws | 15 |

| | BOARD MEMBERS | FOR THE 2021-2022 SCH | OOL YEA | R |
|-------------------|---------------------------|---|-----------------|---|
| Name | Position on the Board | Committee affiliation(s) | Terms served | Length of each term (start and end date) |
| Tala Elia | Parent | Personnel | 1 | 11/03/2020-7/30/2023 |
| Katharine Ewall | Parent | Personnel | 1 | 7/01/2021-6/30/2024 |
| Kathleen Szegda | Vice-President, Parent | Domain Council, JEDI Committee | 1 | 7/01/2020-6/30/2023 |
| Kathleen Hulton | Parent | LRP Committee | 1 | 7/01/2021-6/30/2024 |
| Dawn Reesman | Parent | Chair, Personnel Committee | 2 | 7/01/2021-9/01/21 |
| Emily Boddy | Parent | GABS | 1 | 7/01/2021-6/30/2024 |
| Matthew Dube | President, Parent | Domain Council | 2 | 7/01/2021-6/30/2024 |
| Joseph Wyman | Parent | Chair, Facilities Committee, JEDI Committee | 2 | 7/01/2021-6/30/2024 |
| Sara Schieffelin | Clerk, Parent | Chair, GABS Committee Personnel Committee | 1 | 7/01/2021-6/30/2024 |
| Daniel Klatz | Community Member | LRP Committee | 1 | 7/01/2021-6/30/2023 |
| Richard Senecal | Treasurer, Parent | Chair, Finance Committee | 1 | 7/1/2019- 6/30/2023 |
| Chris Korczak | Parent | Facilities Committee | 1 | 8/28/2020-8/30/2023 |
| Marguerite Durant | Staff | LRP Committee | 1 | 7/01/2021-6/30/2023 |

| BOARD OF TRUSTEE MEI | ETING SCHEDULE FOR THE 2022-2023 SCHOOL YEAR |
|-----------------------------|--|
| Date/Time | Location (*all with an option to join by Zoom as needed) |
| July 13, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| August 10, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| September 14, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| October 12, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| November 9, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| December 14, 2022- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| January 11, 2023- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| February 8, 2023- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| March 8, 2023- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| April 12, 2023- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |
| May 10, 2023- 6:30 pm | HCCPS, 1 Industrial Parkway, Easthampton, MA |

| COMMITTEE M | EETING SCHEDULES FOR THE 2022-2023 SCHOOL YEAR | |
|--|--|----------|
| Name of Committee | Date/Time of Meetings | Location |
| Domain Council | Every other week on Wednesdays, 4 pm | HCCPS |
| Facilities Committee | Meets on as needed basis; no set schedule at this time | Zoom |
| Finance Committee | Generally every first Wednesday of each month, 8:30 am | Zoom |
| GABS | Generally every second Tuesday at 11:00am | Zoom |
| Personnel Committee | Generally every fourth Wednesday of each month, 7:30am | Zoom |
| Long Range Planning Committee | Once a month - Tuesday 5:30 pm | Zoom |
| Justice, Equity, Diversity and Inclusion Committee | Once a month - Monday 12 pm | Zoom |

APPENDIX D

Additional Required Information

Key Leadership Changes for 2022-23

| Position | Name | Email Address | No Change/ New/Open Position |
|--|-------------------|--------------------------------|------------------------------------|
| Board of Trustees Chairperson | Kathleen Szegda | kszegda@hilltowncharter.org | New |
| Charter School Leader | Kate Saccento | ksaccento@hilltownccharter.org | No Change |
| Assistant Charter School Leader | Laura Davis | ldavis@hilltowncharter.org | New |
| Special Education Director | Cait Browne | cbrowne@hilltowncharter.org | No Change |
| MCAS Test Coordinator | Laura Davis | ldavis@hilltowncharter.org | New |
| SIMS Coordinator | Monique Bourgeois | mbourgeois@hilltowncharter.org | No Change |
| English Learner Program Director | Cait Browne | cbrowne@hilltowncharter.org | No Change |
| School Business Official | Kate Saccento | ksaccento@hilltownccharter.org | No Change |
| SIMS Contact | Monique Bourgeois | mbourgeois@hilltowncharter.org | No Change |
| Family and Community Engagement Coordinator | Rashida Krigger | rkrigger@hilltowncharter.org | No Change |
| Admissions and Enrollment | Kate Saccento | ksaccento@hilltownccharter.org | No Change |

Facilities

| Location | Dates of Occupancy |
|---|----------------------------------|
| 1 Industrial Parkway Easthampton, MA | August 2014- current (no change) |

Enrollment

| Action | 2022-2023 School Year Date(s) |
|------------------------------|-------------------------------|
| Student Application Deadline | February 8, 2023 |
| Lottery | February 9, 2023 |

APPENDIX E

Conditions, Complaints and Attachments

A. Conditions: Not applicable.

Hilltown has not been placed on any conditions—either with or without a designation of probationary status—by the Commissioner or the Board of Elementary and Secondary Education.

B. Complaints

The Hilltown Board of Trustees received one grievance regarding how a bullying investigation was conducted by an administrator.

The Board President and Vice President responded to the grievance by following the school's grievance procedure outlined in the family handbook. The aggrieved party declined the first level of the response, which would have included meeting with the administrator. The Board Vice President then moved to level two and met with the other Domain Administrator and the aggrieved.

In conclusion, the Board President responded with the following:

- The administrator confirmed that the bullying investigation was conducted according to proper school processes and procedures and detailed documentation was recorded.
- Upon learning of the complainant's dissatisfaction with the initial bullying investigation and claims of bias, an outside agency was brought in at the school's expense to conduct an independent investigation.
- In addition to its findings relative to the underlying bullying, the independent agency confirmed that the Director "completed a very thorough investigation regarding the bullying complaint filed by the caregiver."

Hilltown received two Problem Resolution System (PRS) complaints in the 2021-2022 school year.

One complaint was regarding the above mentioned bullying investigation. The PRS Office at the Department of Elementary and Secondary Education found that Hilltown was in compliance with the investigation. However, Hilltown was found out of compliance because the school's plan had not been reviewed biennially. In addition, feedback regarding the school's bullying prevention and intervention plan was provided by the PRS Office. Hilltown has since reviewed and revised its plan to include the feedback provided, and the Board of Trustees' has approved the revisions for the 2022-23 school year.

The second complaint was regarding the communications around a student's 504 plan, TEAM notices, and alleged noncompliance around 603 CMR 28.04(5)(f). Hilltown submitted a response to PRS by the required deadline and is currently waiting for review and determination by the PRS Office.

C. Attachments: None

HCCPS Board of Trustees Interest Form

Date: August 3, 2022

Your Name: Gina Wyman

Address: 20 Middle Street, Florence, MA 01062

Best phone number: <u>413-237-7849</u>

Best email: gwyman@hilltowncharter.org

What is your current or most recent employment and what position do/did you hold?

I currently teach 4th and 5th grade (Oranges) at Hilltown.

How did you hear about and connect with HCCPS?

I was first a teacher here in August of 2002.

What interests you most about the school or about education in general?

I love that the school features mixed-age classrooms and integrates the arts in to the curriculum.

Why are you interested in serving on this Board?

I am interested in having teacher voice represented on the Board. Since there currently is no teacher member on the board, I am willing to step in.

What skills do you hope to bring to the organization? (Please check any and explain below)?

| Finance Real Estate Leadership Non-profit experience Education |
|--|
|--|

When is the earliest you would be available to serve?

I can begin immediately,

If there is no space available on the Board of Trustees, are you interested in serving on a committee or in another way?

- Yes
- No

Which committees or groups most interest you? Please check as many as you like.

- BoT Finance
- BoT Personnel
- BoT Site
- BoT Governance / Board Sustainability
- Friends of Hilltown (501-c-3 fundraising organization)

The HCCPS Board uses consensus process for decision-making. Are you familiar or experienced with consensus process? If yes, please tell us where you have used it before. If not, do you think you'd be open to learning and using it?

I have served on the HCCPS board before, and I have been a teacher at Hilltown.

Please tell us about your prior Board experience?

I served on the HCCPS board before (around 2008, I believe).

Is there anything else you think we should know? (Attach paper if needed)

Thank you very much for your time and interest.

Please return this form to Deirdre Arthen at school or at:(darthen@hilltowncharter.org)

Gina B. Wyman

20 Middle Street, Florence, MA 01062 (413-237-7849) ginawyman@gmail.com

EDUCATION

Smith College, Northampton, MA

Master of Education in Elementary Education, May 2001; Teaching Fellow

Skidmore College, Saratoga Springs, NY

Bachelor of Arts in Philosophy, Cum Laude, May 1998; Periclean Honor Society

Oxford University, Oxford, England

Junior Year Abroad, 1996-1997; Tutorials in Philosophy

LICENSURE

MA Professional Licensure, License #369147

- Elementary 1-6
- Early Childhood PK-2
- Earned SEI Endorsement

EXPERIENCE

Hilltown Cooperative Charter Public School, Easthampton, MA Teacher Leader

June-August 2022

- - Co-led the hiring process for several teaching and teaching assistant positions
 - Drafted the whole-school schedule for the fall, incorporating feedback from many stakeholders
 - Planned for opening days of school, including professional development days
 - Reviewed and revised employee and family handbooks

Hilltown Cooperative Charter Public School, Easthampton, MA Fourth/Fifth Grade Classroom Teacher

2019-Present

- Teach all subjects in a multi-age classroom at arts integrated charter school
- Design and teach curriculum aligned with state curriculum frameworks
- Communicate regularly with parents through email updates, conferences, and progress reports
- Supervise teaching assistant
- Mentor grade level colleague

Coordinator of Teacher Education, Smith College, Northampton, MA

2013-2019

- Advised undergraduate and graduate student teachers to help them meet college degree requirements and state teaching licensure regulations
- Established and maintained relationships with administrators and teachers in more than a dozen local public, charter, and independent schools; communicated in a clear and timely manner
- Placed undergraduate and MAT students in elementary and secondary schools and summer programs for practicum and pre-practicum fieldwork
- ❖ Identified candidates at risk of not meeting licensure requirements and developed support plans
- Taught elementary methods course (social studies and language arts) each fall
- Planned and taught lesson planning module to incoming graduate students

- Designed and led cover letter, resume, and interview skills workshops
- Supervised ten Program Supervisors
- ❖ Led Education Department's licensure programs through successful DESE Formal Review process
- Maintained Smith's relationship with DESE, served as Smith's licensure officer and ensured that Smith follows all licensure regulations put forth by DESE
- Served on DESE formal review teams for four different Massachusetts Educator Preparation programs (Spring 2015, Spring 2016, Fall 2017, Spring 2019)

Supervisor of Student Teachers, Smith College, Northampton, MA

2007-2013

- Oversaw undergraduate and graduate student teachers in their practicum placement
- Observed lessons and provides feedback
- Initiated and participate in three-way meetings with student teachers and Supervising Practitioners

Kindergarten/First Grade Classroom Teacher

2003-2006

First/Second Grade Teacher

2002-2003

Hilltown Cooperative Charter Public School, Haydenville, MA

- ❖ Taught all subjects in a multi-age classroom at a Reggio Emilia inspired school
- ❖ Designed and taught an emergent curriculum aligned with state curriculum frameworks
- Communicated with parents
- Supervised teaching assistant
- Developed and implemented community service learning projects at local nursing home

Fourth Grade Teacher, Four Corners School, Greenfield, MA

2001-2002

- ❖ Taught all subjects in a self-contained fourth grade classroom
- Designed curriculum in all subject areas that aligned with MA Curriculum Frameworks
- Communicated with parents regularly
- Supervised Americorps literacy volunteers
- ❖ Member of school-wide and district-wide math curriculum and literacy teams

Teaching Fellow, Smith College Campus School, Northampton, MA

2000-2001

- Served as part-time faculty at Smith College Campus School
- ❖ Developed curriculum in all subject areas
- Taught in a fifth grade classroom (fall) and in a Kindergarten classroom (spring), while completing Master of Education degree

Associate Teacher, New Canaan Country School, New Canaan, CT

1999-2000

Co-taught all subjects in a third grade classroom

PROFESSIONAL MEMBERSHIPS and AWARDS

Massachusetts Association of Colleges for Teacher Education (MACTE) member

2013-2019

Consortium for Excellence in Teacher Education (CETE) member

2013-2019

Japan Fulbright Memorial Fund Teacher Program

Fall 2005

Awarded a fully funded short term study tour of Japan sponsored by the Japanese government; designed curriculum unit on Japanese culture for a multi-aged group of students

EDI RECAP AND PLAN

September 14, 2022

Dominant Culture

- Culture isn't just universal or completely shared or agreed upon by everyone
- Some groups in society have more power and influence over social institutions, and, also over culture
- established patterns of the past that were handed down to us by schools, the family, other institutions and individuals (so past Many of the meanings and ways of doing things are also inequalities can and do shape present cultural practices
- In societies, and in smaller locales: often one set of cultural meanings and practices come to have more power and established
- Many of our accepted ideas and norms are those of a dominant

Dominant Culture

White, Male, Middle Class, Heterosexual, English-speaking, Dominant in the U.S. more generally: European, Protestant, Ableist (others?)

- Other aspects of dominant culture that are more specific to Western MA? To Hilltown?
- Because of our identities, histories and other factors, individuals have different relationships to and different abilities to "play by consequences when they can't or refuse to follow the rules the rules" of dominant culture, and also face different
- attending to culture, it is likely that dominant culture will reign When organizations are not explicit about examining and supreme, have exclusionary effects

Aspects of Dominant Culture We Talked about Last Year

- Overview of Dominant Culture (November)
- Quantity Over Quality (December)
- Fear of Open Conflict (January)
- Defensiveness (March)
- Perfectionism (July)



LONG RANGE PLANNING UPDATE: SUMMER 2022

The Long Range Planning Committee is in the final stages of drafting goals for community feedback. At our summer meeting, several issues emerged with require Board attention. Another major issue will require staff attention during the August Professional Development Days.

For Staff:

To fully develop our long range plan, and given the shifts in leadership and staffing over the past two years, the Education Domain needs to develop a shared vision of an excellent culture and program. This vision would enable us to have:

- 1. A shared vision of where we're going
- 2. The ability to set coherent goals towards that vision and align our work
- 3. A tool to check our progress/calibrate against and stay mission-aligned

We should have a report on this work at the September BOT meeting.

For the full Board of Trustees:

Board Composition - we had noted that to achieve our goals of broadened community outreach and parity, we need to look at Board Composition.

The Board needs to discuss community membership, and any changes that would allow for more community members to join. Who, specifically, would we be looking to recruit? Are we prepared to change the school's by-laws to promote these changes?

Evaluation of administrative structure:

The feedback that the Committee received was almost entirely responding to the demands of the Director of Teaching and Learning, and we have developed some potential strategies to address the concern which were raised. However, there was not feedback on some other questions which need to be addressed, and the Committee believes that these issues are best addressed by the full Board and then incorporated into the final plan.

The central questions for the Board are:

1. Is the current "shared management" structure (more than one administrator who reports to the Board) the configuration we want going forward. This last plan made the following explicit statement under the goal of Maximize Administrative Effectiveness: "... better define and support the

roles and functions of the current three coordinators for the purpose of enhancing and augmenting their ability to dedicate themselves to administering a larger and increasingly complex institution.... The question of a wholesale review of the structure of the school administration was entertained by the LRP, but we found no compelling reason to do so—and we advise against it." At this time, a similar reflection is necessary so the community understands the purpose of our overarching administrative structure.

2. One decision which eventually emerged from conversations about maximizing administrative effectiveness was the change made last year to move the position of Family and Community Engagement to a Coordinator position and have them report to the Director of Administration. The Long Range Planning Committee lacks the information and resources to evaluate that decision. This evaluation and any accompanying recommendations have to be made by the full Board and incorporated into any final plan.

The LRP Committee requests that the full Board tackle these questions beginning in September and provide the Committee with any recommendations to be included in the final Strategic Plan.

Hilltown Cooperative Charter School Report - Revenues & Expenditures vs. Budget July 2021 through June 2022

| | Jul '21 - Jun 22 | Budget | \$ Over Budget | % of Budget |
|---|------------------|------------------|----------------|--------------|
| Ordinary Income/Expense | | | | |
| Income State Sources | | | | |
| Per-Pupil Revenue | 3,296,392 | 3,306,871 | -10,479 | 100% |
| Total State Sources | 3,296,392 | 3,306,871 | -10,479 | 100% |
| Federal Grants-DESE Administer | | | | |
| ESSER III 119 | 25,446 1,093 | 17,701 1,038 | 7,745 55 | 144% 105% |
| IDEA 264 IDEA 252 | 11,724 | 11,665 | 59 | 101% |
| ESSER 113 | | 05.044 | 4.540 | 000/ |
| ESSER II 115 SOA 117 | 84,329 16,749 | 85,841 16,749 | -1,512 | 98% 100% |
| SPED 262 Early Childhood | 679 | 673 | 6 | 101% |
| SPED 240 | 41,357 | 41,167 | 190 | 100% |
| SPED 274 Teacher Quality 140 | 3,686 | 3,654 | 32 | 101% |
| Title I 305 | 19,396 | 19,392 | 4 | 100% |
| Title IV | 10,000 | 10,000 | | 100% |
| Total Federal Grants-DESE Administer | 214,459 | 207,880 | 6,579 | 103% |
| Friends of HCCS Grant FOH Amplifying Voices Grant | 630 | 630 | | 100% |
| FOH Annual Fund Grant | | | | |
| FOH Rolling Arts Grants | 200 | | | |
| Total Friends of HCCS Grant | 830 | 630 | 200 | 132% |
| Private Grants MA Cultural Council | 5,500 | | | |
| | | | | |
| Total Private Grants | 5,500 | | | |
| Fundraising Income Field Trip Fund | 6,657 | 6,577 | 80 | 101% |
| FOH Designated Funds | 4,500 | 4,500 | 00 | 100% |
| Winter Fair | | | | |
| Total Fundraising Income | 11,157 | 11,077 | 80 | 101% |
| Other sources | 4.770 | 4.000 | 04 | 1000/ |
| COVID Sick leave Rimbursements Earnings on Investments | 4,779 1,742 | 4,800 2,000 | -21 -258 | 100% 87% |
| School Lunch Receipts | 25,907 | 18,000 | 7,907 | 144% |
| Special Trip Receipts Prisms Special Trip Receipts | 1,389 | | | |
| Special Trip Receipts - Other | 1,503 | 5,000 | -5,000 | |
| Total Special Trip Receipts | 1,389 | 5,000 | -3,611 | 28% |
| SPED Medicaid reimbursement | 36,342 | 23,000 | 13,342 | 158% |
| Total Other sources | 70,159 | 52,800 | 17,359 | 133% |
| Kid's Club Income | 91,824 | 85,000 | 6,824 | 108% |
| Student Activity Fees Miscellaneous Income | 20,317 4,327 | 17,000 3,500 | 3,317 827 | 120% 124% |
| Total Income | 3,714,965 | 3,684,758 | 30,207 | 101% |
| Gross Profit | 3,714,965 | 3,684,758 | 30,207 | 101% |
| | 0,717,000 | 0,001,700 | 00,201 | 10,70 |
| Expense Personnel Costs | | | | |
| Personnel | | 4 400 6 4 5 | 40.007 | 4040/ |
| Professional Educational Staff | 1,490,267 | 1,480,040 | 10,227 | 101% |

Hilltown Cooperative Charter School Report - Revenues & Expenditures vs. Budget July 2021 through June 2022

| | Jul '21 - Jun 22 | Budget | \$ Over Budget | % of Budget |
|--|--|---|--|--|
| Paraprofessional Educ. Staff | 340,691 | 330,098 | 10,593 | 103% |
| Administrative Staff | 344,444 | 342,159 | 2,285 | 101% |
| Directors | 200,890 | 200,891 | -1 | 100% |
| Kids' Club Staff Stipends - Student Activities Stipends - Program Summer Programs(COVID Response) Year End Bonuses Longevity Pay | 52,790 6,672 23,410 10,280 91,143 9,913 | 55,140 7,000 19,000 10,280 9,800 | -2,350 -328 4,410 | 96% 95% 123% 100% |
| Total Personnel | 2,570,500 | 2,454,408 | 116,092 | 105% |
| Payroll Taxes FICA Medicare PFML Tax SUTA UHIC | 43,253 35,440 8,956 2,564 3,375 | 35,589 38,813 10,000 2,454 2,285 | 7,664 -3,373 -1,044 110 1,090 | 122% 91% 90% 104% 148% |
| Total Payroll Taxes | 93,588 | 89,141 | 4,447 | 105% |
| Fringe Benefits College Credit Reimbursement HRA Benefit Health Diversion Health insurance | 2,590 46,324 10,000 305,668 | 3,000 53,500 12,000 293,000 | -410 -7,176 -2,000 12,668 | 86% 87% 83% 104% |
| Worker's Compensation Insurance | 10,351 | 11,492 | -1,141 | 90% |
| Total Fringe Benefits | 374,933 | 372,992 | 1,941 | 101% |
| Total Personnel Costs | 3,039,021 | 2,916,541 | 122,480 | 104% |
| Consultant & Other Svcs-Fixed Admin Services/Data Managemnt Annual Audit FSA/HRA Service Payroll Service Prisms Electives SPED Advisor SPED Contractors | 11,418 7,860 1,809 3,772 | 12,000 7,860 2,500 3,500 3,000 1,000 65,000 | -582 -691 272 -3,000 -1,000 -13,015 | 95% 100% 72% 108% |
| SPED Summer Services | 3,820 | 3,820 | | 100% |
| Total Consultant & Other Svcs-Fixed | 80,664 | 98,680 | -18,016 | 82% |
| Consultant & Other Svcs Child Care Curriculum Consultants Legal Fees Staff Development | 150 5,469 5,418 20,404 | 4,080 10,000 17,000 | 1,389 -4,582 3,404 | 134% 54% 120% |
| Total Consultant & Other Svcs | 31,441 | 31,080 | 361 | 101% |
| Occupancy Cleaning Services Copier Rental Copier Service Contract Electricity Elevator Maintenance Fire/Sprinkler Alarm services Heat HVAC Maintenance Insurance-Liability/Propty/Auto Interest Expense - USDA Loan Internet Landscaping | 44,678 5,696 118 24,725 7,497 490 7,177 6,853 31,184 90,099 4,044 4,536 | 50,000 5,300 500 26,000 10,000 2,040 7,500 10,000 31,184 90,099 4,500 10,000 | -5,322 396 -382 -1,275 -2,503 -1,550 -323 -3,148 -0 0 -456 -5,464 | 89% 107% 24% 95% 75% 24% 96% 69% 100% 100% 90% 45% |

Hilltown Cooperative Charter School Report - Revenues & Expenditures vs. Budget July 2021 through June 2022

| | Jul '21 - Jun 22 | Budget | \$ Over Budget | % of Budget |
|---|------------------|-----------------|-----------------------|-------------|
| Minor Repair/Maintenance | 8,669 | 15,000 | -6,331 | 58% |
| Plowing/Snow Removal | 4,750 | 8,000 | -3,250 | 59% |
| Telephone | 1,023 | 1,500 | -477 | 68% |
| Trash Removal/Recycling | 4,413 | 6,000 | -1,587 | 74% |
| Water/Sewer | 2,912 | 3,000 | -88 | 97% |
| Total Occupancy | 248,863 | 280,623 | -31,760 | 89% |
| Supplies | | | | |
| Educational Supplies/Textbooks | 1,526 | 2,400 | -874 | 64% |
| *Atelier supplies *Blues Ed Supps | 753 | 2,400 850 | -97 | 89% |
| Blues Ed Supps | 7 30 | 000 | 51 | 0070 |
| *Indigos Ed Supplies | 808 | 850 | -42 | 95% |
| *Greens Ed Supps | 608 | 880 | -272 | 69% |
| *Yellows Ed Supps | 695 | 850 | -155 | 82% |
| *Oranges Ed Supps | 913 | 910 | 3 | 100% |
| *Reds Ed Supps | 903 | 910 | -7 | 99% |
| *Purples Ed Supps | 666 | 715 | -50 | 93% |
| Purples - STEM Purples - ELA/HUM | 595 | 715 | -120 | 83% |
| | | | - | |
| Total *Purples Ed Supps | 1,260 | 1,430 | -170 | 88% |
| *Prisms Ed Supps | 40.4 | 745 | 054 | 050/ |
| *Prisms Humanities | 464 725 | 715 715 | -251 10 | 65% 101% |
| *Prisms Science *Prisms ELA | 723 723 | 715 | 8 | 101% |
| *Prisms Math | 627 | 715 | -88 | 88% |
| | 2,540 | 2,860 | -320 | 89% |
| Total *Prisms Ed Supps | | | | |
| *Minicourses *Music/movement supplies | 311 | 550 | -239 | 57% |
| *Music Supplies - K-5 | 375 | 375 | -0 | 100% |
| *Music Supplies - 6-8 | 297 | 285 | 12 | 104% |
| | 672 | 660 | = 12 | 102% |
| Total *Music/movement supplies | | | | |
| *Physical Education Supplies | 874 | 875 2.750 | -1 -59 | 100% 98% |
| *SPED Ed Supps | 2,691 287 | 300 | -13 | 96% |
| *Reading Specialist Supplies *Other Ed Supplies/Textbooks** | 20,157 | 17,925 | 2,232 | 112% |
| Educational Supplies/Textbooks - Other | 20,107 | 17,020 | 2,202 | 11270 |
| Total Educational Supplies/Textbooks | 34,998 | 35,000 | -2 | 100% |
| | 250 | 750 | -500 | 33% |
| Food and Supplies Health & Safety Supplies | 2,473 | 3,000 | -527 | 82% |
| Household Supplies | 5,069 | 4,000 | 1,069 | 127% |
| Office Supplies | 3,531 | 3,000 | 531 | 118% |
| Playground Supplies | 524 | 900 | -376 | 58% |
| Postage | 554 | 1,000 | -446 | 55% |
| Printing and Reproduction | | 650 | -650 | |
| Testing & Evaluation Supplies | 4,522 | 6,500 | -1,978 | 70% |
| Total Supplies | 51,921 | 54,800 | -2,879 | 95% |
| Equipment | | 4 | 222 | 070/ |
| Chromebook Replacement | 10,700 | 11,000 | -300 | 97% |
| Furnishings/Rugs | 4,048 | 10,000 | -5,952 | 40% 153% |
| Minor Equipment | 3,127 779 | 2,040 | 1,087 <i>-</i> 721 | 153% 52% |
| SPED Equipment | 42,705 | 1,500 50,000 | -721 -7,295 | 85% |
| Tech Repair/Replacement Vehicle Expenses | 42,703 | 1,020 | -7,293 -843 | 17% |
| • | | | - | 81% |
| Total Equipment | 61,536 | 75,560 | -14,024 | 0170 |

Grant-funded expenses Friends of HCCS Grant Expense

Hilltown Cooperative Charter School Report - Revenues & Expenditures vs. Budget July 2021 through June 2022

| | Jul '21 - Jun 22 | Budget | \$ Over Budget | % of Budget |
|---|----------------------------|---|--|---------------------------|
| FOH Rolling Arts Grant Expense FOH Amplifying Voices Grant Friends of HCCS Grant Expense - Other | 200 629 4,497 | 630 | -1 | 100% |
| Total Friends of HCCS Grant Expense | 5,326 | 630 | 4,696 | 845% |
| MA Cultural Council Grant | 5,500 | | | |
| Total Grant-funded expenses | 10,826 | 630 | 10,196 | 1,718% |
| Other expenses Medical Contingency - COVID Advertising | 3,405 | 2,500 | 905 | 136% |
| BOT Discretionary Fund Community Domain Expense Community Service Projects Graduation Expenses | 322 4,592 196 910 | 500 2,800 500 1,500 | -178 1,792 -305 -590 | 64% 164% 39% 61% |
| Field trips Indigos Field Trips Blues Field Trips Greens Field Trips Yellows Field Trips Oranges Field Trips Reds Field Trips Purples Field Trips | 166 166 149 143 | 600 600 630 600 660 660 930 | -435 -435 -481 -457 -660 -660 -930 | 28% 28% 24% 24% |
| Prisms Field Trips | 317 | 1,860 | -1,543 | 17% |
| Total Field trips | 940 | 6,540 | -5,600 | 14% |
| Fundraising Expenses Kid's Club Food/Supplies MCSA Dues Miscellaneous Expenses | 2,533 6,393 4,304 | 800 3,500 6,393 5,000 | -800 -967 -696 | 72% 100% 86% |
| School Lunch Expense SPED Contingency Special Trip Expenses Prisms Special Trip Expense Purples Special Trip Expenses | 33,239 3,600 1,800 | 25,000 15,000 | 8,239 -15,000 | 133% |
| Special Trip Expenses - Other | 5,400 | 12,308 | -12,308 -6,908 | 44% |
| Total Special Trip Expenses Sunshine/Staff Appreciations Student Activity Expenses Travel | 1,672 2,978 | 1,000 7,500 510 | 672 -4,522 -510 | 167% 40% |
| Total Other expenses | 66,883 | 91,351 | -24,468 | 73% |
| Directors' Discretionary Fund | 134 | 2,500 | -2,366 | 5% |
| Total Expense | 3,591,289 | 3,551,765 | 39,524 | 101% |
| Net Ordinary Income | 123,676 | 132,993 | -9,317 | 93% |
| Other Income/Expense Other Expense Depreciation Expenses | 107,375 | 107,375 | -0 | 100% |
| Non-recurring Expenses Legal Settlements | 5,000 | | | |
| Total Non-recurring Expenses | 5,000 | | | |
| Total Other Expense | 112,375 | 107,375 | 5,000 | 105% |
| Net Other Income | -112,375 | -107,375 | -5,000 | 105% |
| Net Income | 11,301 | 25,618 | -14,317 | 44% |

Hilltown Cooperative Charter School Balance Sheet

As of June 30, 2022

| | Jun 30, 22 |
|--|--------------------------|
| ASSETS | |
| Current Assets | |
| Checking/Savings | |
| Easthampton Savings ESB-General Reserve x0819 | 209,165.77 |
| ESB Checking - XXXXX4269 | 443,513.30 |
| ESB-Capital Reserve x1886 | 315,721.96 |
| Total Easthampton Savings | 968,401.03 |
| Total Checking/Savings | 968,401.03 |
| Other Current Assets | |
| Grant Receivable | 32,050.00 |
| Prepaid Expenses | 47,028.38 |
| Security Deposit | 6,652,51 |
| Total Other Current Assets | 85,730,89 |
| Total Current Assets | 1,054,131.92 |
| Fixed Assets | |
| Property 1-3 Industrial Pkwy | 3,317,751.35 |
| Building Land | 472,974.91 |
| | |
| Total Property 1-3 Industrial Pkwy | 3,790,726.26 |
| Accum. Depreciation - Building | -456,487.89 |
| Property Improvements | 151,440.27 -99,512.57 |
| Accum. Dep - Property Imprvmnts Property and Equipment | -99,312.37 |
| 2011 Toyota Sienna Minivan | 14,012.00 |
| Accum Depreciation - Vehicles | -12,610.80 |
| Classroom Equip./Furnishings | 34,508.16 |
| Accumulated Depreciation - F&E | -25,111.71 |
| Total Property and Equipment | 10,797.65 |
| Total Fixed Assets | 3,396,963.72 |
| TOTAL ASSETS | 4,451,095.64 |
| LIABILITIES & EQUITY | |
| Liabilities | |
| Current Liabilities Accounts Payable | |
| Accounts Payable | 44,581.41 |
| Total Accounts Payable | 44,581.41 |
| Credit Cards | |
| American Express | 371.79 |
| Capital One | 2,445.06 |
| Total Credit Cards | 2,816.85 |
| Other Current Liabilities | |
| Accrued Expenses | 8,319.59 |
| Accrued Payroll | 314,530.48 |
| Deferred Revenue - Grants | 1,628.37 |
| Payroll Liabilities | 126.02 |
| Dental Plan Payable Employee Health | 126.03 5,163.61 |
| Employee Life | 226.34 |
| Sect 125 - FSA | -4,802.15 |
| | 713.83 |
| Total Payroll Liabilities | / 13.83 |

Hilltown Cooperative Charter School Balance Sheet

As of June 30, 2022

| | Jun 30, 22 |
|---|---------------------------------------|
| Total Other Current Liabilities | 325,192.27 |
| Total Current Liabilities | 372,590.53 |
| Long Term Liabilities Note Payable - USDA | 3,245,633.64 |
| Total Long Term Liabilities | 3,245,633.64 |
| Total Liabilities | 3,618,224.17 |
| Equity Investments in Fixed Assets Undesignated Fund Balance Net Income | 151,330.08 670,240.54 11,300.85 |
| Total Equity | 832,871.47 |
| TOTAL LIABILITIES & EQUITY | 4,451,095.64 |

2:50 PM 09/07/22

Accrual Basis

Hilltown Cooperative Charter School FY 23 Capital Expenditures

As of September 7, 2022

| Туре | Date | Num | Name | Merno | Amount |
|------------------------|------------|--------|-------------------------------|---|-----------|
| Property Improvemen | ts | | | | |
| Bill | 07/26/2022 | 65366 | I.B.S. Electronics & Security | 50% deposit invoice - Access Control System | 7,285.70 |
| Bill | 07/26/2022 | 65369 | I.B.S. Electronics & Security | 50% deposit invoice - Security Cameras | 10,527.47 |
| Bill | 08/02/2022 | F14714 | Florence Lock and Key | Security/Access project - Purchase/Install 7 Electric Strikes | 4,139.00 |
| Bill | 08/26/2022 | 65813 | I.B.S. Electronics & Security | 50% balance invoice - Security Cameras | 10,527.47 |
| Bill | 08/26/2022 | 65812 | I.B.S. Electronics & Security | 50% balance invoice - Access Control System | 7,885.70 |
| Total Property Improve | ments | | | | 40,365.34 |
| TOTAL | | | | | 40,365.34 |



Proposal to Decrease Domain Council Meeting Frequency

Date: September 14th, 2022 Priority level: Medium

Approximate time needed for discussion: 10 minutes

Proposal From: Domain Council

Proposal to be presented by: Kathleen Szegda/Kate Saccento

Background:

The accountability plan calls for the Domain Council to meet two times per month. There are some months where one meeting per month is sufficient for the Domain Council to conduct its necessary activities.

Text of proposal:

We propose changing the accountability plan to one meeting per month for the Domain Council.

Potential problems/dissenting views:

• There would be less structured time built in for Domain Council communication. However, the Council could choose to meet more than once in a month as needed.

1 Industrial Parkway Easthampton, MA 01027 Phone: 413-529-7178

Fax: 413-527-1530

website: www.hilltowncharter.org e-mail: info@hilltowncharter.org



HILLTOWN COOPERATIVE CHARTER PUBLIC SCHOOL

Domain Directors' Report September 2022

1. The 2021-2022 Annual Report has been reviewed and approved by DESE. The annual report can be found in the September BOT draft packet and on the Hilltown website.

The Annual Report is an important document for charter school accountability, presenting evidence regarding the school's academic program, organizational viability, and faithfulness to the terms of its charter. Each charter school's Annual Report is used:

- to provide the public, the Department, and the Board of Elementary and Secondary Education with a comprehensive picture of the school's programs, its progress in meeting accountability plan goals, and the success of its strategies;
- to guide the accountability site visits for charter schools (as needed); and
- to establish a recruitment and retention plan for school enrollment.

2. New staff updates

a. There are three teachers who are brand-new to Hilltown this year: Nicole Singer (2-8 atelier), Nick Deysher (K-5 music/movement), and Chris Jenkins (6-8 music/movement). All three teachers are settling in, and have been connected with mentors who will support them throughout their first year. There are also five new teaching assistants.

3. Professional development

- a. All faculty and staff started the year with five days of collaborative work to prepare for the arrival of students and families. In addition, new teachers met with administrators for community-building and an orientation to the school.
- b. Professional development activities to date have focused on how to effectively support student behavior by developing strong relationships and community-building; setting clear norms, routines, and expectations; and identifying strategies for support and accountability. Over the year, teachers will be contributing to a "toolbox" of strategies, lessons, and resources in these areas.
- c. We have revised guidelines for our new teacher mentoring program. New teachers in their first year at Hilltown, or second year in a two-year curriculum cycle, have started weekly meetings with their mentors. Mentoring is based on a coaching model, and is intended to be tailored to each mentee's needs.

4. Teacher/education system updates

- a. The absence and substitute teacher system is now online. We are working on increasing the number of substitutes on our list
- b. Field trips are now coordinated through a digital form



HILLTOWN COOPERATIVE CHARTER PUBLIC SCHOOL

5. Capital Project completed

A new access system for the school building was installed during August. The system allows access to be individualized by assigned cards. The system also allows remote access. Cameras were also installed at each of the school's entrances/access points. The total cost of the project was \$40,365.34. (The approved cost for the project was \$48,000.)

6. Community Domain

- a. The Link Families program happened over the summer, and families were encouraged to participate in free activities in public spaces rather than feeling obligated to host in their homes.
- b. The First Friday Fest was a big success. We had a very large turnout, and many fun
- c. Work is underway to implement Community Service Learning with some of the class cohorts this year.
- d. Class parties are being hosted during the first two months of school this year. Some invitations have gone out.



Domain Council Meeting Minutes- July 21st, 2022 8:30 a.m. HCCPS

Present: Kate Saccento, Rashida Kriegger, Tala Elia, Kathleen Szegda

Regrets: n/a

| Tonio | Discussion | Action |
|---------------------|---|----------------------------|
| Topic | Discussion | Action |
| Board Meeting for | Agreed to cancel August Board mtg | |
| August | | |
| Domain Updates | Working on Link Families; new kindergarten | Directors will send Domain |
| | play group this year; discussed how to support | Report for September BoT |
| | class linkage/gatherings before school starts; | packet |
| | end of year survey - two questions on sense of | |
| | community were skipped/likely not working | |
| | properly - will send brief survey with questions; | |
| | working on end of year finances; bonuses that | |
| | were approved by Board being paid out; school | |
| | cleaning went well; moving forward on new | |
| | access system; fire inspection will be happening | |
| | soon; working on systems of transition with | |
| | Laura Davis starting; Annual Report draft done; | |
| | will be working on employee and family | |
| | handbook after finishing Annual Report; first | |
| | session with person from Equity Literacy | |
| | Institute went well when reviewing employee | |
| | and family handbooks- received some feedback | |
| | for modifications, recommended changing | |
| | mission statement; full enrollment this coming school year; summer program going very well; | |
| | hiring - process for k-5 music teacher almost | |
| | complete, working on TAs and grade 6-8 music | |
| | teacher, working on posting BCBA and figuring | |
| | OT; Gina and Rebecca working on daily | |
| | schedule for coming year | |
| Grievance/Complaint | Focusing on family handbook policies. Working | |
| Policy | on revisions to grievance/complaint policies. | |
| Future Domain | | Added to calendar |
| Council Meetings | | |

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| Review action items | Kate will create google docs for revised grievance and complaint docs Following up with Kathleen Hulton about helping to prompt for class gatherings before school starts. | |
|---------------------------------|--|--------------------------------|
| Next meeting time/date/location | | Monday August 1st, 2:30 p.m. |
| Adjournment | | Meeting adjourned at 9:30 a.m. |

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Domain Council Meeting Minutes- Aug 1st, 2022 2:30 p.m. HCCPS

Present: Kate Saccento, Tala Elia, Kathleen Szegda

Regrets: Rashida Krigger

| Topic | Discussion | Action |
|---|--|--------------------------------------|
| Meeting Agenda for BOT September | LRP Will discuss at next DC meeting | |
| Frequency of Domain Council Meetings | Go to once a month. Since part of accountability plan, needs Board approval. | Kate will draft proposal to Board |
| Grievance/Complaint Policy | Confusing to have two policies. Will put forth proposal to move to one grievance policy. Needs to be voted on by community to remove complaint process. Will propose simplified complaint until it can be voted on at Annual Meeting. | |
| Future Domain Council Meetings | Sept 7th, 8:00 a.m. | Added to calendar |
| Review action items | Kate will draft proposal | Done |
| Next meeting time/date/location | | Wed Sept 7th, 8:00 a.m. in person |
| Adjournment | | Meeting adjourned at 3:30 p.m. |

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Domain Council Meeting Minutes- Sept 7th, 2022 8:00 a.m. HCCPS

Present: Kate Saccento, Tala Elia, Laura Davis, Kathleen Szegda

Regrets: Rashida Krigger

| Topic | Discussion | Action |
|-----------------------------------|--|------------------------------------|
| Meeting Agenda for | Lunch program, Q4 financials, Annual report, | |
| BOT September | LRP, GABS new member | |
| Domain Updates | Admin - New access system in place and fully operational. Annual inspections occurring - sprinkler, fire alarm. Fire inspector provided first aid review for select staff at PD. New admissions occurred at end of August for 7th, 4th, 1st and K. Opening of school went really well. Two staff positions open - BCBA and recess TA. Education - 5 days of PD with focus on student behavior support. Creating toolbox for strategies and tools for behavioral support. Revised mentoring guidelines for new teachers. Made sub system and field trips digital forms. Working on filling out sub list. | |
| Grievance/Complaint Policy | Revised policy. Will continue to work on and present at Oct board meeting. | Kate will share revisions |
| School Lunch | Carla and Kate have call with DESE about how HCCPS could join school lunch program given challenges of lack of cooking facility and finding sponsor who is willing. | |
| Future Domain Council Meetings | | Add to calendar |
| Review action items | | Done |
| Next meeting time/date/location | | Wed Sept 28th, 8:00 a.m. in person |
| Adjournment | | Meeting adjourned at 9:00 a.m. |

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Finance Committee Meeting Minutes –June 1, 2022, Zoom, 8:30 AM

Present: Carla Clark, Richard Senecal, Kate Saccento, Maureen Mahar, Andy Tilbe, Lisa Plaza

Guests: None Regrets: None

Agenda: Approve May's Minutes, FY23 Budget Review, Capital Expenses

| Торіс | Discussion | Action (if necessary) |
|-----------------------------|--|---|
| May Minutes | Approval of May minutes | Rich moved to approve March minutes, Carla seconded. Approved by consensus |
| FY23 Budget Review | -FICA line item change due to incorrect formula in favor of Hilltown -Full time behaviorists will increase line item expense -Summer teacher leaders (leadership positions)-increase line item expenditure -Increase in line item expenditure for professional development SPED medical contingency line item increase | Rich moved to approve the preliminary FY23 budget and present to BoT for approval, Maureen seconded. Approved by consensus. |
| Capital Expense Proposal | -Enhanced security system upgrade that can track access remotely and include outside cameras only. The Administration can change codes for staff/contractors. This will increase security for the school building. | Rich moved to approve the building access system proposal and send to the BoT, Lisa seconded. Approved by consensus. |

| Tentative Agenda Topics for Next Meeting | Approve June's Minutes Q4 FY22 Financial review/approval for BoT FY23 budget updates/overview Goals for FY23 Update on school lunch program | |
|--|---|--|
| Next Meeting Date/Time/Location | 9/8/22; Via Zoom, 8:30 AM | |
| Adjournment | Meeting adjourned at 9:00 AM | |



GABS Committee Meeting Minutes DRAFT – Wednesday Sept. 12th, 11am

Meeting Location: By Zoom

Present:

Sara Scheiffelin; Emily Boddy; Kelly Vogel; Rashida Krigger; Kate Ewall

Guests:

None

Regrets:

None

Notetaker:

Sara

| Topic | Discussion | Action (if necessary) |
|-------------------------------------|---|---|
| Check-in | Highlights from the summer. | |
| Meeting minutes review and approval | Reviewed and approved last month's minutes | |
| Announcements | Sara is now Chair of GABS again. | |
| Orientation - Discussion/plan | Orientation is Wednesday Spet. 14th at 5:15pm. All BOT members are invited. | Sara to share orientation materials with all BOT members and potential incoming members |
| Recruitment | Recutriting Teachers: | Sara will follow up with Meg |



| | Gina has sent in resume and interest form and will be proposed to BOT on Wednesday night. And we could take another teacher. Tori said no. | Rashida will announce opening at staff meeting tomorrow |
|-----------------|--|---|
| | Meg said maybe, might be more interested in committee membership. Sara will follow up. Community Members: | Rashida will reach out to Allen. Sara will give Rashisa his info. |
| | Kelly reached out to father-in-law Allen who is interested. Kelly reached out to Anias Penisk, art therapist in Easthampton who is very involved in the community. Kelly is waiting to hear back. | Kate E. will assess committee needs of Facilities |
| | Intake Form - Kate and Cinzia spoke, and Cinzia reports JEDI has worked on intake form, it is finished from JEDI perspective, and is on shared drive. GABS looked at it and it is not up-dated. Trying to figure out what shared drive it is on. Emily and Kate will work on it, and share it with JEDI. | Rashida will assess committee needs of JEDI |
| | Committee needs- | |
| | Finance is good | |
| | Facilities could use another member. Kate E. will report back on committee needs after meeting. Maybe Laurie Nicholes who was on before? Dave Dion is a landscaper at Smith? | |
| | JEDI- Rashida will get back to us about needs after meeting | |
| | GABS is good-maybe Meg R. will join. | |
| Committee Goals | Continued work on BOT interest Form w JEDI Continued organization of BOT drive/documents | Emily and Kate will work on intake form (will consult notes |



| | Recruitment and succession planning Review the By-Laws and up-date as appropriate | from joint meeting with JEDI and GABS) and share with JEDI |
|---------------------------------|---|--|
| | JEDI Comment that community building at Hilltown has gone down over the years, especially after the pandemic BOT visibility/Community engagement as a goal? | Emily will continue to work on organizing BOT drive/documents All members will continue with recruitment and engagement efforts |
| Next Meeting Date/Time/Location | TBD | Sara will send out email/doodle poll re. Planning next meeting |
| Adjournment | 11:58 | |

Agenda items for next month: figure out meeting dates moving forward; assess recruitment needs for next year



Long Range Planning Committee Meeting Minutes – Tuesday, July 26, 2022

Location/Link: In person at 1 Industrial Parkway, Easthampton

By Zoom; https://us02web.zoom.us/j/84914868960?pwd=WUppZmNZb3Boem9Uc1FvWjJwR3VQQT09

Online Meeting ID: 849 1486 8960

Online Meeting Password: plan

Present: Dan Klatz, Kate Saccento, Laura Davis(phone), Lily Newman, Kathleen Hulton, Gina Wyman,

Rebecca Belcher-Timme, Polly Normand, Helen Korczak

Absent: Rashida Krigger

| Topic | Discussion | Action (if necessary) |
|--------------------------------------|--|--|
| Approval of Minutes from April | Return to this item when tech issues are resolved | |
| Complete draft LRP priorities | JEDI Priorities Structure Priorities Kate, Gina, Rebekah Focused on how to better address student needs through structures Summary Focuses on early learners and grade level configuration Curriculum adoption piece-meal Haven't zoomed out to see how it all fits together Disconnects between things at various grade levels (standardized testing, reading progress, use of technology, developmental needs not aligned to the real needs of students and learning) Learning to read vs reading to learn Heavily detailed implementation plans for this - multi-year and multi-faceted Keep the goal focused on aligning to the developmental and learning news of all students | Action Step: 1) Revisit Board Composition question and evaluate where it lives in the plan (Structures?) 2) Revisit SEL-related goals Where do we center the higher level visioning piece? |



- One of the strategies should get at the detail of grade level configuration
- New students would enter in 5th have had students in the past so may not require as many
- There's been a focus on 6th as the standalone grade with a lot of narrative and history behind it has been taken for some as a "truth"
- To get at this, establish the shared vision of program and culture
- This means being open to grade reconfiguration as an exploration
- MCAS is a very concrete data set that shows the disconnect around grade level configuration

Pandemic Recovery Priorities -

- Dan, Lara and Polly worked on this
- Dan joined with Lara's leaving

Summary

- Timeline: Early on in the course of the multi-year plan
- Huge impact on multiple aspects of the school
- Redefines some of the work going forward in systems, structures, programs
- Broke goals into 3 areas: Family engagement, SEL, decision-making
- Overlaps with Structures goals
- Includes evaluating how things have been in SEL, Family Engagement events and setting the path forward
- Invest time in "redefining" family engagement
- Decision-making centers on Board with clear processes,
 transparency; policies in Board Book need to be updated
 - Emily Boddy updating and organizing Board Bk this summer

Where do we revise language to get at the work of taking stock of what we're doing currently; the redefined visoning going forward; setting the plan details for coherent resources/program/c urriculum

- Consider

 adding priority
 or action step
 around STAFF
 WELLNESS
 and retention
- 4) Realign the documents to reflect



- Ok to put things in even if already underway and can be noted in Progress Monitoring

Reactions/Feedback

- **Board Composition** question we had noted that to achieve our goals of broadened community outreach and parity, **do we still want to look at Board Composition?**
- Currently 10 parents and 1 community member (which is DAN currently) but not supposed to be more than ²/₃ parents. Up to 15 ppl
- Potentially 4 open spaces on the Board
- Wouldn't live here either in STRUCTURE goals or PARITY goals
- Revisit this added to structures page
- #1 under SEL supports says redefine Scope and Sequence for SEL
 - Don't currently have this
 - Implementing bits of RC
 - Hasn't been consistently implemented or with fidelity
 - Coming from teachers
 - Not codified
 - Emily's work is also pieces-meal like zones of regulation, peaceful problem-solving, mindfulness
 - Not a coherent, cohesive curriculum or approach - more of a toolbox
 - Loose SAS not documented with different staff holding different parts (personal safety, tattling, realistic problem solving - response to student needs in the moment)
 - Toolbox more than a curriculum
 - Don't need to purchase some national curriculum
 - Hilltown brings a lot of strengths flexible toolbox is valuable



- No curriculum is complete and really aligned to what local context needs
- HCCPS still needs to define and document this
- Suggested step: For a long range plan and with the shifts in leadership, starting with a shared vision of an excellent culture and program would enable
 - Shared vision of where we're going
 - Ability to set coherent goals towards that vision and align our work
 - Tool to check our progress/calibrate against and stay mission-aligned
- Without this, strategies run the risk of not having a clear rationale or competing with each other
- How are we sequencing the change to address the real limits on time and bandwidth?
- Who does what and when? How are we setting the detailed priorities?
- The LRP will require extensive detailed planning what's the strategic scaffolding/pacing of implementation?
- Currently working on this with the BCBA role and leverage this position to ID the most strategic next steps for documentation
- Part of this will be a step back on where we are and where we're going
- Position not yet posted consultant helping with a
 JD to define and post the role
- This role would work with Emily to help create a cohesive program from the current assets need to do inventory of what's happening and resources available
- What about SEL for staff?
 - A lot of the other structure work would help with staff well-being



- Having snacks really helps and appreciations, especially healthy snacks
- Cold seltzer
- Turnover through the last 2 years was huge and disruptive it would make sense to have a staff wellness goal as part of the pandemic recovery
- Appreciation makes a difference
- Quality of life is supported by good SEL and reduces the stress of P/T interactions when students are struggling
- Need education for parents on partnering with teachers and communicating productively
- Entire arts dept turned over this year
- Multiple academic teachers left last year
- Also an opportunity
- Picking up kids from the Blacktop and coming in just in those class groups has been helpful in setting the morning up
- Back to the need for the shared vision around arts integration as well
- What is family engagement at HCCPS?

Reorganizing our goals to ensure we do the long term shared visioning

- GOAL: Establish a shared vision an excellent academic, culture and JEDI program at HCCPS
 - Strategy #1: Academic program
 - Evaluate alignment between grade configurations and developmental needs of students
 - Sequence curriculum implementation strategically for high quality at all levels
 - Appropriate leadership roles and responsibilities to address this
 - **Strategy #2:** Culture



- Add SEL goals
- Add Family Engagement
- Add PARITY/Enrollment
- Appropriate leadership and staffing for this
- Strategy #3: JEDI

HOW to tackle this with staff?

- Staff can address it as a way to connect with what HCCPS already does well and what we want to adjust
- Engage in openings or other staff sessions during August PD

How will the LRP committee present the strategies?

Board should tackle evaluation of administrative structure Let them know more of what came up here was JEDI

Incorporating JEDI goals and assessments into broader conversations

- Not necessarily a "from the ground up" kind of movement with our more homogenous population and an external perspective
- Having outside consultant to continuously walk us through and evaluate where Hilltown stands

SEL programs don't often look at socioeconomic differences -Linking JEDI to SEL from the beginning

Shared vision of excellence

Diversity is almost a given in a public institution and easily measured.

Justice, equity & inclusion and addressing or maintaining these things require change and are what we may come up against more conflict

Thinking about overall mission of Hilltown.



| | Equity audit How do we *do* these things Evaluating traditions that further emphasize Equity that's real and how we address it that isn't hitting the lower hanging fruit How do we make science fairs equitable? How do we make a spirit week equitable? Have the conversations during the year about better ways to do traditions (for example: the beginning of the year parties) August PD meetings: what makes an excellent school. Grouping things with post its over the course of several mornings | |
|----------------------------------|--|--|
| Meetings next Fall | TBD | |
| Next Meeting Date/Time/Loc ation | TBD | |
| Adjournment | 2:05 | |



Personnel Committee Meeting Minutes- August 30th, 2022 4:00 pm Zoom - Remote

Present: Matt Dube, Laura Davis, Emily Lees, Carla Clark, Dan Klatz

Regrets: Andrew Coate

| Topic | Discussion | Action |
|---------------------------------|---|---|
| Committee Meeting Times | Discussed what days and times will work best for new committee members; Emily Lees mentioned ongoing teacher meetings on Tuesdays; determined that best times would be on Wednesdays at 3:15 | Matt will send potential meeting days/times for future meetings |
| Focus Areas for FY23 Year | Personnel folder: the team identified a need to review existing processes and policies, and then determine which of those need consideration, clarification, or updating; Salary scales: one of the goals for this year is evaluating salary scales based on data from comparable districts, and making a direction to the full Board; Longevity compensation: Personnel will review current policy for bonuses based on service time | Items will be added to future meeting agendas |
| Next Personnel Meeting | TBD | Will be added to calendar |
| Review action items | | Done |
| Next meeting time/date/location | | TBD |
| Adjournment | | Meeting adjourned at 5:00 p.m. |

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