HCCPS Board of Trustees Meeting Agenda February 10, 2016

The Hilltown Cooperative Charter Public School was founded in 1995 as a Massachusetts Public Charter School. Our mission is:

- To engage students in a school which uses experiential, hands-on activities, the arts, and interdisciplinary studies to foster critical thinking skills and a joy of learning.
- To sustain a cooperative, intimate community of students, staff, families and local community members, which guides and supports the school and its educational program.
- To cultivate children's individual voices and a shared respect for each other, our community, and the world around us.

Facilitator: Scott Remick

6:30 Welcoming (read mission statement) (15 min)

Announcements, appreciations, acknowledgements Agenda check; Appoint timekeeper, listkeeper Thank You Note check – any needed? BOT Visibility this month Approve Minutes from Jan 13 and Feb 2

- 6:45 Public Comment period (10 min)
- 6:55 Staffing Changes: Amy (5 min update)
- 7:00 Succession Planning: Susannah/Ellen (30 min discussion)
- 7:30 BOT Role in Hiring: Dan/Steve (20 min discussion)
- 7:50 GABS Update and BOT Recruitment: Penny (10 min update/discussion)
- 8:00 Site Update: Amy/Charles (5 min update)
- 8:05 Political Update: Amy (10 min update)
- **8:15** New Business (5 min identify only) (Try an AM BOT Meeting?)
- 8:20 Committee Reports (5 min questions only)
- 8:25 Meeting Wrap-up/ Evaluation/Minutes Finalization (5 min)

 Confirm date/facilitator, snack bringer, newsletter blurb, agenda check for next meeting
- 8:30 Review Action Items in this meeting's minutes (5 min)
- 8:35 Adjournment

INITIAL REPORT TO HILLTOWN BOARD OF TRUSTEES

RE: SUCCESSION PLAN

Written by: Susannah Howe and Ellen Ferris

Date: January/February 2016

The Process:

To address the question of succession and administrative structure, we met with various stakeholders in the school. We asked them to describe how they interact with each of the coordinators, what is challenging and what works with these interactions, and what would be their ideal coordinator structure. The groups included: the coordinators themselves (to find out what their actual responsibilities are outside of their job descriptions), Domain Council, teachers, admin staff, Friends of Hilltown, the board of directors to discuss accountability issues, and the SPEDPAC. Through this process, we learned of 113 discrete coordinator tasks - see Appendix A for a list.

Themes:

We then identified themes and created three potential plans for the future structure of school administration.

The overall themes are listed below based on either quotes or amalgams of quotes. Identifying information has been removed. **See Appendix B for complete list of themes and comments.**

- Need for Coordinators to have more time
- Need for Accountability
- Need for more defined roles
- Need for backup
- Need for SPED director
- Having a part time Community Coordinator is challenging
- Need for janitor or facilities manager
- Miscellaneous

Proposed Plans:

We propose three potential plans that address some or all of these issues.

Existing Plan:

Currently we have 3 coordinators, one of whom is half-time, across the educational, administrative, and community domains. The coordinators are supervised by the board of trustees. The Administrative Coordinator supervises both the office manager, bookkeeper, and nurse. The Education Coordinator supervises the teaching staff. The Community Coordinator supervised the Development Associate when the DA position existed.

This existing plan is not without its challenges especially in meeting the needs of the school community as it grows. See Appendix B for many comments addressing the challenges and shortcomings of the current structure.

(5.25-5.75 FTE)

Educational Coordinator
 Administrative Coordinator
 Office Manager
 Bookkeeper
 Nurse
 Community Coordinator
 1.0 FTE
 0.75 FTE
 0.5 FTE

Development Assoc. 0.5 FTE (or not at all)

Plan One - Single Director:

This plan introduces an overall school director who supervises three coordinator positions across the domains, a half-time SPED coordinator supervised by the Education Coordinator, a potentially half-time janitorial position supervised by the Administrative Coordinator, and brings the Community Coordinator to full-time.

(7.25-7.75 FTE)

Director	1.0 FTE
 Educational Coordinator 	1.0 FTE
 SPED Coordinator 	0.5 FTE
 Administrative Coordinator 	1.0 FTE
 Office Manager 	1.0 FTE
 Bookkeeper 	0.75 FTE
Nurse	1.0 FTE
Facilities?	0.5 FTE? (or at all?)
 Community Coordinator 	1.0 FTE

Pros:

- Adds staffing to give Coordinators more time
- Addresses accountability
- BOT supervision of one person is easiest
- Provides solid support and backup
- Strengthens the community support
- Still gives the coordinators autonomy to do their specific tasks rather than having to hold unrelated responsibilities.

Cons:

- Stretches budget
- The Director has to be the right person someone who can work collaboratively and set the right tone for the community.
- Biggest change in structure from current plan

Plan Two - Two Coordinators:

This plan enlists two full time coordinators in the Education and Administrative domains who supervise various half and full time positions. The Education Coordinator supervises the halftime SPED director and the Administrative Coordinator supervises the full time Office Manager, Bookkeeper, Nurse, and potential halftime facilities position. Both Coordinators share supervision of a halftime Community Associate and Administrative/Discipline backup position.

(6.25-6.75 FTE)

•	Educa	itional Coordinator	1.0 FTE
	0	SPED Coordinator	0.5 FTE
•	Admin	istrative Coordinator	1.0 FTE
	0	Office Manager	1.0 FTE
	0	Bookkeeper	0.75 FTE
	0	Nurse	1.0 FTE
	0	Facilities?	0.5 FTE? (or at all?)
	(Share	ed Supervision)	
	0	Community Associate	0.5 FTE
	0	Admin/Discipline back up	0.5 FTE
		(title TBD)	

Pros:

- More budget-friendly plan
- Does add some staffing beyond current plan
- BOT supervision of two coordinators is simpler
- Not very different from current structure

Cons:

- Does not address accountability issue
- Community person still overburdened.
- Supervision for swing person is unclear
- Not very different from current structure
- Lessens importance of community community doesn't have an equal 'seat at the table.'

Plan Three - Three Coordinators:

This plan brings all three coordinators to full time and adds a half time SPED Director supervised by the Education Coordinator and full time 'Swing person', supervised by all three coordinators, whose support is split between each domain with an additional quarter time open. This open time can be spent on any domain depending on the project or particular needs of each domain during the year.

(7.25-7.75 FTE)

•	Educational Coordinator	1.0 FTE
	 SPED Coordinator 	0.5 FTE
•	Administrative Coordinator	1.0 FTE
	 Office Manager 	1.0 FTE
	 Bookkeeper 	0.75 FTE
	Nurse	1.0 FTE
	Facilities?	0.5 FTE? (or at all?)
•	Community Coordinator	1.0 FTE
	(Shared Supervision)	

(Shared Supervision)

• Swing Person 1.0 FTE

Pros:

- All domains equal
- Provides support for all domains
- Swing person adds some flexibility and helps with some overflow

Cons:

- Stretches budget
- Does not address accountability
- Swing person can quickly become stretched
- Unclear what responsibilities to give to swing person, or how to supervise
- BOT supervision of three coordinators can be difficult

Summary of Structure for Proposed Plans

Plan 1 - Single Director (7.25-7.75 FTE)

Director	1.0 FTE	
 Education 	1.0 FTE	
o S	SPED Coordinator	0.5 FTE
 Administ 	1.0 FTE	
o C	Office Manager	1.0 FTE
o E	Bookkeeper	0.75 FTE
o N	lurse	1.0 FTE

o Facilities? 0.5 FTE? (or at all?)

• Community Coordinator 1.0 FTE

Plan 2 - Two Coordinators (6.25-6.75 FTE)

•	Educational Coordinator	1.0 FTE
	 SPED Coordinator 	0.5 FTE
•	Administrative Coordinator	1.0 FTE
	 Office Manager 	1.0 FTE
	 Bookkeeper 	0.75 FTE
	Nurse	1.0 FTE
	Facilities?	0.5 FTE? (or at all?)

(Shared Supervision)

o Community Associate 0.5 FTE

Admin/Discipline back up 0.5 FTE (title TBD)

Plan 3 - Three Coordinators (7.25-7.75 FTE)

•	Educa	tional Coordinator	1.0 FTE
	0	SPED Coordinator	0.5 FTE
•	Admin	istrative Coordinator	1.0 FTE
	0	Office Manager	1.0 FTE
	0	Bookkeeper	0.75 FTE
	0	Nurse	1.0 FTE

• Facilities? 0.5 FTE? (or at all?)

• Community Coordinator 1.0 FTE

(Shared Supervision)

• Swing Person 1.0 FTE

Appendix A - List of Responsibilities and Tasks

8th grade graduation
admin supervision
All School/II Teatro
all-school sleepover
alumni relations?
Americorps staffing
ArtSpark
audit
carpool map/network
Charter School Association connections
childcare at events
civil liberties
class parents
class scheduling
classroom events
classroom configuration
classroom management
classroom visits, spending time in classes
cleaners
Co-op meetings, Annual Meeting
Community Days
Community Team
complaints
CORI checks
CPR, Charter Renewal
create educational environment
crisis management
curriculum planning and tracking
DC Trip, Nature's Classroom
Dean of Students
discipline
discipline back-up
dissemination to other schools
Domain Council, Board of Trustees
Ed Forums
emergency protocols
employment letters
extracurricular activities - chorus, frisbee, etc.

facilities management
Family Dance
family orientation (esp. new families)
Finance Committee
finance/budget
fiscal policies
Friends of Hilltown interaction
fundraising, development
GABS Committee
Grandparent's Day
grant writing - external funding
greeting at drop-off and pick-up
groundskeeping, playground
health insurance
human resources
informal student interaction
Kids Club
lease/mortgage
link families
Long Range Plan
lottery, enrollment
lunch scheduling and lunch duty
mentoring teachers
mini-courses
MLK Day events,
Music Festival
newsletter
ordering supplies
parental concerns re building, logistics, safety
parental concerns re community, events
parental concerns re education
payroll
Personnel Committee
Prisms coffeehouse
professional development
progress reports
prospective family interaction
public relations, media
recess
SCA coordination
school birthday celebrations

school dances (6-8)
·
school email system
school lunch (hot lunch)
school photos
school policies
school safety
school schedule/calendar
Science Fair
service learning
Site Committee
Solstice Celebration
SPED admin - meetings, paperwork
SPED implementation
SPED oversight
Spirit Week
staff orientation
staff supervision
staff training
start of year info/packets for families
state/Doe admin reports, regulations,
compliance
state/DoE educational regulations, paperwork
student council, leadership teams?
substitute teachers
supervise counselor (same as teacher?)
supervise nurse
surveys - parents, school satisfaction
TA supervision
teacher observation, supervision, evaluation
teacher/staff meetings
tech support
testing - MCAS, PARCC, Iowas
transition day
volunteers - recruitment, coordination, tracking
website, FaceBook, social media
Winter Fair

Appendix B - Themes from Succession Planning Discussions

Need for Coordinators to have more time

AC role may get overloaded esp with new state requirements all the time

CC always pressed for time bc of upcoming event -- no time for relaxed interactions

Coordinators are hijacked by immediate tasks

Hard for EC to supervise teachers due to lack of time

Issues get decided on the fly and then become policy

Lack of time compromises teachers ability to have a global vision

Lack of time leads to quick decisions that go on to become policy, stress, burn-out, no time for creativity or long range planning.

Limited mentoring opportunities

Mostly verbal communication since there is no time for writing

No orientation for new staff

Solutions can't arise organically bc too many things need to get done

Teacher supervision/evaluations often are sidelined

Too much to do so things fall away

Want more data on where people go after Hilltown and why families leave early

Need for Accountability

3 coordinators and 2 BOT in Domain Council - takes a lot of energy for BOT to make their voice heard

AC is main liaison with the board -- constant discussion where line is between coord and BOT

All working together but can't agree so nothing happens-paralysis

Because the coordinators are so positive about the school, it is challenging for them to hear critical feedback

BOT is so fluid, hard to have supervision translate into improvement and change

Coordinators will back each other up and collectively ignore items

DC need third person - the balance of power needs to shift back to the board

Don't want to rat/step on each other

Having 3 coordinators means that the CC can't effectively advocate for parents without 'going against' the AC and EC

If a staff member has a professional issue or complaint, there is no recourse beyond the coordinator

Many choices go unchallenged

Need accountability that hiring committees are staffed with qualified representatives

Need clarity on who makes decisions - BOT, coordinators, Committees?

Often only sanitized information go to the BOT - ongoing tension between what the coordinators want to go the the BOT and what the DC wants to go the BOT

Peer supervision makes challenging to call your peer out and/or to make the board aware of a problem b/c they have to work closely with each other every day

Profound miscommunications

Puts other staff in awkward position

Scheduling collisions

The ability of a volunteer BOT to supervise the coordinators is shaky.

The coordinators need to solicit more input from staff and community

There are no checks and balances

When there is a disagreement, the coordinators usually win

Working with BOT - awkwardness of reporting to a volunteer board that is transient and may not be well informed

Need for more defined roles

AC is a 'catch all' position

All-school is unclear -- who is ultimately responsible

Blurred boundaries between coordinators because of collaboration

EC and AC need to delegate

Highly collaborative but in an ad hoc way and all day long - collaboration is enmeshed and doesn't want to stay in boundaries

Kids Club is in a strange spot - causes issues

Lack of clarity leads to chaos

Lack of clarity leads to double work or things being dropped

Leadership roles can be muddy

Line blurred the most between AC and EC

Make fewer decisions than would make individually - inefficient

Need clarity on who makes decisions

Need to separate out EC and disciplinarian roles

Parents often contact the wrong coordinator about a specific issue -- they are not sure who to contact

PE Teacher needs to be under the EC, not AC

Permeable membrane around AC and EC roles leads to nebulousness

Supervision is not clear - no system in place

The coordinators are too intertwined- it would help if they had more independence from one another

Unclear who TAs report to

Unclear whose agenda is most important

When they solicit each others' opinion on so many things, it can get redundant and waste time

Need for back up

Discipline consistency is challenging - with kids club and with varied approaches with EC and AC...Sometimes AC doesn't know about specific discipline plan with a particular student

Discipline plans are worked on specifically with EC, teacher, specialists but if Dan is unavailable when problems arise, the other coordinators don't know what's been decided, worked on and potentially undermine

Instead of ad hoc interaction all day long, have a specific time each day

Need to have built in support as back up

Need to make sure at least one coordinator is in the building at all times

Need for SPED Director

More and more of a need

Need director and implementer

Would free EC from having to attend all IEP meetings and SPED team meetings

Would ease EC job

Need more Sped support

Sped director very needed - mentioned by all groups

Need to have someone to go to with SPED questions

Having a part-time CC is challenging

AC and EC have to serve as back up often

Are coordinators equal players?

Communication challenging

Confusion with childcare, scheduling meetings, organizing the volunteer database, posting of notices

Don't get responses in a timely manner bc CC is on limited schedule

During event times, would be helpful to have someone fulltime

Hard to connect due to erratic and part-time schedule

Hard to keep CC in the loop

Lots done on the fly

Lots of last minute planning for events

Many don't fully understand or are confused by CC position

Many expressed the need for CC to be fulltime

Presents challenges regarding expectations and responsibilities

Responsibilities are blurred.

Need a janitor - echoed by many

Part-time custodian - or facilities manager - would help a lot

MISC

3 people together can come up with better ideas than one alone.

All coordinators would like more admin help

CC could cut down on teacher's burden by taking more active role in organizing volunteers for classroom

CC role seen as not important by some

Challenging for teachers to commit to service learning,

Challenging for teachers to understand CC role and challenging for CC to communicate with teachers

Civil liberties contact and process should be revisited and may require more training...process is too subjective right now

Clear boundaries regarding budget

Communication is challenging at times

Communication is lacking and breeds mistrust

Coordinators are overburdened

Coordinators motivated by interactions with the kids and being with the kids

Disconnect from main office to AC office

Having someone fill in for lunch and recess would help

Lots of juggling

No clear guidelines for assistance programs - free lunch, etc.

Teachers ambivalent about supervising TAS - not clear that they do always either

Teachers would like more input on service learning choices

The development associate position should become part of the CC role

Wish more leadership responsibilities could be given to teachers

Would be great to have a curriculum coordinator

PLAN 1						
This plan has a fulltime director to overs	an 2 coordinators. The EC oversees the	o SDED Director	key			
and the AC oversees a Facilities position,			not sure			
,	, , ,		shared responsiblity			
DIRECTOR			, and the periodical p			
Fulltime						
Responsibilities				Additional Questions/Notes		
supervise and back up for the 3 coordinators	s greeting at drop-off and pick-up	w/ CC, EC?		Where to put tech support?		
admin supervision	hold mission of school			Does this plan need a half time cu	riculum coordinator?	
CPR, Charter Renewal	Long Range Plan			Can this plan support a half-time f		
Charter School Association connections	mentor teacher leaders			Wish List: Student Ed coordinator		
civil liberties	mini-courses			Wish List: Staff Coordintor -Dean of		
Co-op meetings, Annual Meeting	prospective family interaction	lottery/enrollment also?		Wish List: teacher leaders	,	
complaints	public relations, media	, , constant and a				
discipline back-up	school policies					
dissemination to other schools	school schedule/calendar					
Domain Council, Board of Trustees	surveys - parents, school satisfaction	with CC, EC				
GABS Committee	visibility of school-events	55) 25				
	The second second					
Ed. Coordinator		Admin Coordinator		Community Coordinator		
Fulltime		Fulltime		Fulltime		
Responsibilities		Responsibilities		Responsibilities		
classroom configuration	professional development	audit	payroll	8th grade graduation	Friends of Hilltown interaction	school dances (6-8)
classroom visits, spending time in classes	progress reports	class scheduling	recess	All School/II Teatro	fundraising, development	school photos
classroom management	school schedule/calendar	crisis management	school email system	all-school sleepover	family orientation (esp. new families)	school schedule/calendar
create educational environment	SPED Oversight	emergency protocols	school safety	alumni relations?	Friends of Hilltown interaction	Science Fair
curriculum planning and tracking	staff orientation	employment letters	school schedule/calendar	Americorps staffing	Grandparent's Day	service learning
DC Trip, Nature's Classroom	staff training	Finance Committee	Site Committee	ArtSpark	grant writing - external funding	Solstice Celebration
discipline	staff supervision	finance/budget	state/Doe admin reports, regulations, co	childcare at events	link families	Spirit Week
Ed Forums	state/DoE educational regulations, pa	p fiscal policies	substitute teachers	class parents	Long Range Plan	student council, leadership teams?
greeting at drop-off and pick-up	supervise counselor (same as teacher?	health insurance	supervise nurse	classroom events	MLK Day events,	transition day
informal student interaction	TA supervision	human resources	·	Co-op meetings, Annual Meeting	Music Festival	volunteers - recruitment, coordination, trackin
Kids Club	teacher/staff meetings	lease/mortgage		Community Days	newsletter	website, FaceBook, social media
Long Range Plan	teacher supervision, observation, eval			Community Team	parental concerns re community, event	S Winter Fair
parental concerns re education	testing - MCAS, PARCC, Iowas	lottery, enrollment		extracurricular activities - chorus,	ris Prisms coffeehouse	
Personnel Committee	tech support	parental concerns re building, logistics, safety		Family Dance	SCA coordination	
				family orientation (esp. new famil	es) school birthday celebrations	
SPED Director		Office Manager (w/part time assistant?)	Bookkeeper			
Halftime		Fulltime	current level			
SPED admin - meetings, paperwork		carpool map/network	ordering supplies			
SPED implementation		CORI checks	payroll			
		Kids Club logistics				
		logistical assistance for school events	Facilities?			
		lunch scheduling and lunch duty	Halftime? (company?)			
		school lunch (hot lunch)	cleaners			
		start of year info/packets for families	facilities management			
		What other admin duties can be shifted here?	groundskeeping, playground			
			Site Committee			
1						

PLAN 2								
	inator/supervisors and a 'swing' halftir	ma coordinator who works a	n specific admin projects such as cha	orter renowal state	key			
reporting, compliance and als	so as part of the Ed team in discipline.	THE COORDINATOR WHO WORKS O	on specific autility projects such as cha	arter renewal, state	not sure			
					shared responsiblity			
Ed. Coordinator						Admin Coordinator		
Fulltime						Fulltime		
Responsibilities						Responsibilities		
classeroom events	MLK Day events,					admin supervision	fiscal policies	school schedule/calendar
classroom configuration	parental concerns re education		Additional Questions/Notes			alumni relations?	Friends of Hilltown interaction	Site Committee
classroom management	Personnel Committee		GABS Committee??			Americorps staffing	fundraising, development	staff orientation
classroom visits, spending time i	in cl professional development		Where is the appropriate place for	or the civil liberties contact?		audit	grant writing - external funding	staff supervision
CPR, Charter Renewal	progress reports		Does this plan need a half time c	urriculum coordinator?		Charter School Association connections	greeting at drop-off and pick-up	staff training
create educational environment	t prospective family interaction		Can this plan support a half-time	facilities coordinator?		civil liberties	groundskeeping, playground	state/Doe admin reports, regulations, compliance
curriculum planning and tracking	school schedule/calendar					class scheduling	health insurance	state/DoE educational regulations, paperwork
DC Trip, Nature's Classroom	Science Fair		Wish List: Student Ed coordinator	- Dean of Students		cleaners	human resources	supervise nurse
Dean of Students	service learning		Wish List: Staff Coordintor -Dean	of Faculty		complaints	lease/mortgage	surveys - parents, school satisfaction
discipline	student council, leadership teams?		Wish List: teacher leaders	,		CPR, Charter Renewal	link families	, , ,
Domain Council, Board of Truste	ees substitute teachers					crisis management	Long Range Plan	
Ed Forums	supervise counselor (same as teache	r?)				dissemination to other schools	lottery, enrollment	
greeting at drop-off and pick-up						Domain Council, Board of Trustees	parental concerns re building, logistics, safety	
informal student interaction	teacher observation, supervision, evaluation					omorgonsu protosols	payroll	
Kids Club	teacher/staff meetings					emergency protocols employment letters	professional development	
Rius Ciub	teacher/stail meetings					extracurricular activities -	professional development	
Long Range Plan	testing - MCAS, PARCC, Iowas					chorus, frisbee, etc.	public relations, media	
mentoring teachers	transition day					facilities management	SCA coordination	
mini-courses						Finance Committee	school policies	
						finance/budget	school safety	
			SHARED SU					
SPED Director		Community Associate		Swing person (Ed/Tech?)		Office Manager (w/part time as	sistant?)	
Halftime		halftime		halftime		Fulltime		
Responsibilities		Responsibilities	Music Festival	Responsibilities		Responsibilities		
SPED admin - meetings, paperw	vork	8th grade graduation	newsletter	CORI checks		carpool map/network		
SPED implementation		All School/II Teatro	parental concerns re community,	discipline back-up		childcare at events		
SPED oversight		all-school sleepover	Prisms coffeehouse	school email system		Kids Club logistics		
discipline back-up		ArtSpark	school birthday celebrations	tech support		lunch scheduling and lunch duty		
		class parents	school dances (6-8)			ordering supplies		
		Co-op meetings, Annual Mee	<u> </u>			recess		
		Community Days	Solstice Celebration			school lunch (hot lunch)		
		Community Team	Spirit Week			start of year info/packets for familie	es	
		Family Dance	volunteers - recruitment, coordination, tracking					
			famili website, FaceBook, social media					
		Grandparent's Day	Winter Fair					
						Baskles and a		
						Bookkeeper		
						current level		
						ordering supplies		
						payroll		

also adds a swing person to work .25 tim	ne	kev					
		charge responsibility					
	Admin Coordinator		Community Coordinator				
progress reports	·	human resources	'				
school schedule/calendar	audit	Kids Club	alumni relations?	greeting at drop-off and pick-up			
regulations, paperwork	Charter School Association connections	lease/mortgage	Americorps staffing	link families			
supervise counselor (same as teacher?)	civil liberties	Long Range Plan	ArtSpark	Long Range Plan			
TA supervision	class scheduling	lottery, enrollment	class parents	MLK Day events,			
teacher observation, supervision,							
evaluation	cleaners		classroom events	Music Festival			
teacher/staff meetings	complaints	building, logistics, safety	Co-op meetings. Annual Meeting	newsletter			
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	-		•				
			extracurricular activities -				
	- / /						
		·					
		·	Brance writing excernarioning				
		state/Doe admin reports,		website, rucebook, social media			
	health insurance						
	SHARED SU	PERVISION					
	Swing person		Swing person		Swing person		
	0.25		0.25		0.25		
	Responsibilities		Responsibilities	Prisms coffeehouse			
				T TISTIIS COTTECTIONSC	(1.00)011011010	ı	
	Kids Club		all-school sleepover		open - flexible		
	Kids Club recess		all-school sleepover 8th grade graduation	ArtSpark Winter Fair	-		
				ArtSpark	-		
	recess		8th grade graduation	ArtSpark Winter Fair	-		
	recess school photos		8th grade graduation childcare at events	ArtSpark Winter Fair school dances (6-8)	-		
	recess school photos		8th grade graduation childcare at events Family Dance	ArtSpark Winter Fair school dances (6-8) Solstice Celebration	-		
	recess school photos		8th grade graduation childcare at events Family Dance Community Team	ArtSpark Winter Fair school dances (6-8) Solstice Celebration	-		
	recess school photos tech support	ant2) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team	ArtSpark Winter Fair school dances (6-8) Solstice Celebration	-		
	recess school photos tech support Office Manager (w/part time assista	ant?) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team	ArtSpark Winter Fair school dances (6-8) Solstice Celebration	-		
	recess school photos tech support	ant?) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team	ArtSpark Winter Fair school dances (6-8) Solstice Celebration	-		
	recess school photos tech support Office Manager (w/part time assistate) Fulltime	ant?) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team Grandparent's Day	ArtSpark Winter Fair school dances (6-8) Solstice Celebration Spirit Week	-		
	recess school photos tech support Office Manager (w/part time assista Fulltime lunch scheduling and lunch duty	ant?) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team Grandparent's Day	ArtSpark Winter Fair school dances (6-8) Solstice Celebration Spirit Week Additional Questions/Notes	-		
	recess school photos tech support Office Manager (w/part time assista Fulltime lunch scheduling and lunch duty carpool map/network	ant?) - reports to Admin Coord	8th grade graduation childcare at events Family Dance Community Team Grandparent's Day	ArtSpark Winter Fair school dances (6-8) Solstice Celebration Spirit Week Additional Questions/Notes Where to put tech support?	open - flexible		
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Domain Coordinators Report to the Board of Trustees February, 2016

- 1. Dan and Amy met with the Northampton Superintendent of Schools John Provost several weeks ago. We contacted him after hearing from a former parent that he was looking for support in getting parents from his district to respond to a survey. We gave him a tour of the school, and discussed what we saw as the strengths of our school and offered assistance in any way he felt would be meaningful.
- 2. Our numbers of students either in Special Education or on 504 Accommodation Plans has increased since the beginning of the year. Currently, we have 37 students on IEPs with another 8 in the referral process, and 5 students on 504 plans. The number of referrals is unusually high due to parent requests (as opposed to teacher referrals). We are essentially obligated to evaluate students when parents make the request. This requires a significant commitment of resources—both money and time.
- 3. We applied for and received a Community Foundation grant that allowed us to host renowned Vermont biologist, Susan Morse for a day-long program on Friday Feb 5. She presented a terrific program for everyone in the morning and then took many classes out on tracking expeditions.
- 4. Seventh graders have been offered the opportunity to attend the 22nd annual ADL Youth Leadership Congress in Boston this March. It appears that many of them will choose to attend.
- 5. Our Annual Open House was wildly successfully- the biggest crowd ever. We continue to get glowing feedback on the event.
- 6. With the support of the Equity Team, during the next two months the teaching staff will undertake a 3 part self-assessment around issues of race and class and diversity in general. We hope that the process, along with some professional development in this area will help us move forward in our understanding of and ability to address any issues that arise at school.
- 7. Our Admission Lottery was held Feb 4 and, for the first time, we ran the lottery digitally. We use a randomizing program that took all of 5 minutes to download, randomize and upload back to our excel file! Sometimes technology is wonderful. We have 300 applicants for 33 openings thus far. Our anticipated attrition rate, at this point, is significantly lower than last year.
- 8. We have submitted the request to DESE to take a loan that extends beyond the term of our charter and will hear back from them within 30 days, likely sooner. Our application to USDA should be submitted on Wednesday, Feb 10 even though we have not been determined eligible to apply yet.
- 9. We are anticipating a visit from state Senator Humaston soon. We have asked him to write us a letter of support for our USDA application and he is very interested in visiting first. Once we have a date we will ask our Easthampton BOT members to join us.

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DOMAIN COUNCIL MEETING MINUTES 2.02.16

Attending: Susannah Howe, Dan Klatz, Amy Aaron, Scott Remick, Deirdre Arthen

8:45 am – Meeting began

Topics discussed: Feb BOT meeting agenda, Domain Council spring schedule, Coordinator waiver request policy, SPED Administrator budget/timing

<u>Feb BOT Agenda</u>: We planned the agenda for the regular February BOT meeting: staffing changes, succession planning, Personnel: BOT role in hiring, GABS update, Site update, political update.

Domain Council Schedule: DC will meet at 8:30 AM the following dates this spring:

Wed, Feb 24

Tues, Mar 1

Tues, Mar 15

Tues, Apr 5

Tues, Apr 26

Tues, May 3

Tues, May 17

Tues, May 31

Tues, June 14

<u>Coordinator Waiver Request:</u> We briefly discussed Deirdre's request for a waiver from the Jan BOT meeting. Susannah and Scott will make a decision on this specific case at the next Domain Council meeting (2/24), and will also prepare a draft policy to bring to the March BOT meeting regarding such cases in the future.

<u>SPED Administrator</u>: As the student population grows and, with it, the number of students with IEPs and 504s, there is need for additional SPED administrative staffing. The school's budget for next year can't be finalized until we know our rent/mortgage payment. Timing is also tight, but if the BOT were to approve a position in March, the hiring process could be in April/May. We might consider hiring a full-time person who is a SPED Administrator half-time. More discussion forthcoming at the next DC meeting and the March BOT meeting...

Next Domain Council meeting: Wed, Feb 24 @ 8:30 AM

10:00 am – Meeting ended

Respectfully Submitted, Susannah Howe

GABS Meeting Report: January 19, 2016

5:00 PM

Volunteer Resource Form

Deirdre gave us a print out of names and contact information of people who have expressed interest in BOT and/or committee service

We reviewed list and identified strong candidates for BOT membership

Committee Interest Form

Reviewed and edited form

Identified need for committee descriptions to be sent out with interest form

Recruitment Tools:

Improve school brochure with an eye towards people in the community. Ask for money at the next Board Meeting for color printing.

Next meeting: February 23, 2016

AGENDA ITEM: Recruitment effort follow up, develop GABS Committee description Meeting

ended at 6:05 pm

Hilltown Special Education PAC Meeting Minutes: Thursday, January 14, 2016, 6:30 p.m. - 8:30 p.m.

Present: Tara Winters, Jen Marshall, PAC Co-Chairs, and 5 parents

Overview: This was a general SEPAC meeting for parents to gather and discuss questions, comments, and any current issues in regards to special education at HCCPS as a group. It was noted that the Department of Secondary Education's Program Quality Assurance (P.Q.A.) will visit Hilltown the week of January 19. They have asked to speak with Jen and Tara, who will respond on behalf of the group. Members were reminded that the next meeting, a "Transition Night," will be held on Thursday, February 4, 2016, featuring three parents of HCCPS students that have transitioned to the Purples, Prisms, and/or high school, so they may share their, and their children's, experiences.

Parent Concerns and Observations:

- 1.) Least Restrictive Environment (L.R.E.): Ability for learners with special needs to stay in the classroom as much as possible. Some parents mentioned that their child was out of the classroom for a significant amount of the day and had mixed feelings about this, mentioning that though their child liked the setting, they were missing out on the whole-group experience in the general education classroom. Concerns were also shared about transitioning back into the general education classroom after spending substantial time in the special education room.
- 2.) Differentiation: Some parents expressed concern about whether there was enough differentiated instruction by general education teachers to support all learners within the classrooms. Though many thought teachers seem gifted in this area, some parents wondered if additional training is needed, and if special education teachers could spend more time in the general education classrooms instead of pulling children out for instruction.
- 3.) Communication: Some parents felt classroom teachers were not aware of his/her children's specific goal or accommodations in the IEP. They also expressed concerns about what they saw as a lack of coordination/communication between general and special education teachers. Concerns included whether there is enough support for students on IEPs in some of the general education classrooms.
- 4.) Delivery of services: A few parents questioned the delivery of special education instruction by paraprofessionals, with one parent showing their child's service delivery grid where both "sp. ed. teacher and sp. ed. paraprofessional" is listed (Prism student.) The group discussed the pros and cons of pull-out versus push-in instruction.
- 5.) Targeted instruction: Some members voiced concerns about whether specialized designed instruction, such as for reading, was being delivered consistently and systematically.
- 6.) Technology: Parents expressed that technology needs to be better integrated into the regular and special education classrooms, and some professional development is likely needed, especially to support learners so they can have more autonomy and create a toolbox to better access the curriculum (such as learning and utilizing apps on the iPad.) It was also mentioned that a student felt stigmatized using the resource room iPad as it had a bright pink cover, while others in the school did not.
- 7.) Lastly, some parents voiced concerns about the plan for school growth, noting that if there is an increase in students on IEPs, HCCPS should have a plan to support all learners, such as hiring another special education teacher and/or administrator.

Positive Notes:

- 1.) All parents expressed their support for the special education staff and their dedication and flexibility to reach all learners at HCCPS. Several parents noted the conscientious, targeted approach Amy Linnell, Gaby Blaustein, and Caitlin Florschutz have taken in their thoughtful work with children.
- 2.) Parents also expressed the fear that some special educators may feel overwhelmed and have too much on their plate both a positive as to their willingness to review and adjust instruction, but also a negative as some worried about longevity of staff.
- 3.) Meeting students where they are at: Everyone agreed the staff at Hilltown are incredibly welcoming and meet students where they are at, including taking their interests into consideration, so kids feel safe and supported.
- 4.) Dan Klatz: Parents could not say enough about Dan, and his knowledgeable, thoughtful, and caring understanding of each of their children's unique and individual needs. Parents also worry that Dan has too much on his plate; and, about what might happen if Dan was not in this important position as he is so supportive of learners and "gets" special education. As one parent said, "He believes in our kids," to which we all agreed.

Overall, every parent agreed that HCCPS has an amazing amount of potential, but the need for focused, delicate management and thoughtful decision-making about special education is critical as the school grows and melds into its new location and potentially sees shifts in its population.

Next Meeting - NEW DATE: Thursday, February 4th, 6:30 p.m.:

Transition Night Workshop with HCCPS Parents of children that have transitioned to the Purples, Prisms, and beyond.

Come join us as we meet as a group and ask former and current HCCPS parents about their own child's transition into the Purples, Prisms, and on to high school. This is a parent/guardian/adult friend only event - no students please so parents may speak freely. Child care will be provided if needed. Please let us know as soon as possible so we can make arrangements. Hope you can join us!

Hilltown Cooperative Charter Public School

Personnel Committee Minutes – Monday, February 1, 2016

Present: Dan Klatz, Sam Charron, Rebecca Belcher-Timme, Steve Hoyt, Carla Clark

Regrets:

Topic	Discussion	Action (if necessary)
Hiring	There is an emphasis on teachers in the current hiring policy.	Get feedback from the board about their role in hiring at next board meeting. Get feedback from teachers (especially recent hires) about how indicative the process is of the work environment.
	Bookkeeper, nurse, TAs have a different process.	
	Summer hiring is often different due to time constraints and availability of staff members.	
	Questions in the teacher session are often repetitive.	
	Could teachers meet with candidates so candidate can ask their own questions?	
	Could parents submit questions in advance?	
	If questions are selected in advance it could be by board members and parent reps	
	Parent role is not to make recommendations, simply to state strengths and weaknesses	
	Does the length of the process or the process itself cause us to lose candidates?	
	Could we draft set scripts for the parent piece (to eliminate potentially inappropriate questions)?	
	For non-teacher hiring it should be up to the domain coordinator to appoint appropriate staff to help with the hiring.	
	Teachers who work less than 50% of the time may have a different process.	
	Teachers moving grade to grade is the decision of the ed coordinator	
	Internal hiring of other personnel for teaching positions is done by appropriate committee	
	Recruiting diverse personnel should be a goal	
	Write a statement about discretion in summer hiring.	

Next Meeting: March 3